

COLLEGE OF PUBLIC HEALTH CURRICULUM VITAE

Tanya M Uden-Holman

November 2022

I. EDUCATION AND PROFESSIONAL HISTORY

A. Education

<u>Institution</u>	<u>Field of Study</u>	<u>Degree Obtained</u>	<u>Degree Date</u>
University of Iowa College of Liberal Arts, Iowa City, Iowa	Sociology	BA	1987
University of Iowa College of Liberal Arts, Iowa City, Iowa	Sociology	MA	1989
University of Iowa College of Liberal Arts, Iowa City, Iowa	Sociology	PhD	1992

B. Professional and Academic Positions

<u>Position Title</u>	<u>Dates of Service</u>	<u>Location/Institution</u>
Graduate Teaching Assistant	1987-1988	Department of Sociology, University of Iowa College of Liberal Arts, Iowa City
Graduate Research Assistant	1988-1991	Department of Sociology, University of Iowa College of Liberal Arts, Iowa City
Researcher	1990	Brooks Air Force Base, Air Force Human Resources Laboratory, San Antonio
Adjunct Lecturer	1991	Saturday & Evening Course Program, University of Iowa, Iowa City
Research Assistant	1991-1992	Graduate Program in Hospital & Health Administration, University of Iowa College of Medicine & Graduate College, Iowa City
Data Analyst	1992-1993	Institute for Quality Healthcare, University of Iowa, Iowa City
Assistant Director for Quality Management Education	1993-1995	Institute for Quality Healthcare, University of Iowa, Iowa City

<u>Position Title</u>	<u>Dates of Service</u>	<u>Location/Institution</u>
Deputy Director Resource Center Operations	1995-1997	Institute for Quality Healthcare, University of Iowa, Iowa City
Adjunct Assistant Professor	1997-1999	Graduate Program in Hospital & Health Administration, College of Medicine, University of Iowa, Iowa City
Interim Director	1997-1998	Institute for Quality Healthcare, University of Iowa, Iowa City
Director	1998-2011	Institute for Quality Healthcare, University of Iowa, Iowa City
Deputy Director	1999-2017	College of Public Health, Institute for Public Health Practice, Iowa City
Clinical Assistant Professor	1999-2003	Department of Health Management and Policy, University of Iowa College of Public Health, Iowa City
Secondary Clinical Assistant Professor	2000-2003	Organizations, Systems & Community Health, University of Iowa College of Nursing, Iowa City
Secondary Clinical Associate Professor	2003-2014	Organizations, Systems & Community Health, University of Iowa College of Nursing, Iowa City
Clinical Associate Professor	2003-2014	Department of Health Management and Policy, University of Iowa College of Public Health, Iowa City
Associate Dean for Education and Student Affairs	2004-2015	College of Public Health, University of Iowa, Iowa City
Director	2006-Present	Midwestern Public Health Training Center
Secondary Clinical Professor	2014-Present	Organizations, Systems & Community Health, University of Iowa College of Nursing, Iowa City
Clinical Professor	2014-Present	Department of Health Management and Policy, University of Iowa College of Public Health, Iowa City
Associate Dean for Academic Affairs	2015-2018	College of Public Health, University of Iowa, Iowa City, Iowa

<u>Position Title</u>	<u>Dates of Service</u>	<u>Location/Institution</u>
Director	2017-2018	College of Public Health, Institute for Public Health Practice, Iowa City
Associate Provost for Undergraduate Education and Dean of the University College	2018-Present	University of Iowa

C. Honors, Awards, Recognitions, and Outstanding Achievements

<u>Year</u>	<u>Title</u>
1984	Phi Eta Sigma
1987-1991	Teaching-Research Fellowship, University of Iowa
1987	Phi Beta Kappa
2008	Public Health National Honor Society, Delta Omega
2014	Distinguished Educator Award, University of Iowa Center for Diversity and Enrichment
2016	Faculty Teaching Award, University of Iowa College of Public Health
2017	Faculty Service Award, University of Iowa College of Public Health

II. TEACHING

A. Teaching Assignments on a semester-by-semester basis (*classroom, seminar, teaching lab*)

1. University of Iowa

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Fall 1991	34:164 Organizations and Modern Society	3	20	Primary Instructor	100%
Spring 1997	80:204 Quantitative Management in Health Care	3	18	Team Teacher	50%
Spring 1998	80:204 Quantitative Management in Health Care	3	16	Team Teacher	20%

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Spring 1999	80:204 Quantitative Management in Health Care	3	15	Team Teacher	20%
Fall 1999	80:204 Health Information Systems Management	3	15	Team Teacher	20%
Spring 2000	80:204 Quantitative Management in Health Care	3	13	Team Teacher	33%
Fall 2000	174:208 Health Information Systems Management	3	18	Team Teacher	20%
Spring 2001	174:204 Quantitative Management in Health Care	3	7	Primary Instructor	100%
Fall 2001	174:208 Health Information Systems Management	3	16	Team Teacher	15%
Spring 2002	174:204 Quantitative Management in Health Care	2	7	Primary Instructor	100%
Spring 2003	174:204 Quantitative Management in Health Care	2	11	Primary Instructor	100%
Spring 2004	174:204 Quantitative Management in Health Care	2	10	Primary Instructor	100%
Spring 2005	174:204 Quantitative Management in Health Care	2	24	Primary Instructor	100%
Fall 2005	174:218 Topics in Health Administration: Quality Module	1	10	Primary Instructor	100%
Spring 2006	174:204 Quantitative Management in Health Care	2	25	Primary Instructor	100%

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Fall 2006	174:218 Topics in Health Administration: Quality Module	1	10	Primary Instructor	100%
Spring 2007	174:204 Quantitative Management in Health Care	2	16	Primary Instructor	100%
Spring 2008	174:204 Quantitative Management in Health Care	2	21	Primary Instructor	100%
Fall 2008	170:175 PH Emergency Preparedness	2	8	Team Teacher	15%
Spring 2009	174:204 Quantitative Management in Health Care	2	24	Primary Instructor	100%
Fall 2009	174:218 Topics in Health Administration: Quality Module	1	12	Primary Instructor	100%
Fall 2009	420:029:021 First Year Seminar: What is Public Health and How Does It Impact Me?	1	18	Primary Instructor	100%
Spring 2010	174:204 Quantitative Management in Health Care	3	25	Team Teacher	80%
Fall 2010	420:029:021 First Year Seminar: What is Public Health and How Does It Impact Me?	1	15	Primary Instructor	100%
Spring 2011	170:099 Fundamentals of Public Health	3	16	Primary Instructor	50%
Spring 2011	174:201 Quantitative Management in Health Care	2	20	Primary Instructor	100%
Fall 2011	420:029:006 First Year Seminar: What is Public Health and How Does it Impact Me?	1	20	Primary Instructor	100%

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Spring 2012	170:099 Fundamentals of Public Health	3	23	Primary Instructor	50%
Spring 2012	174:204:001 Quantitative Management in Health Care	2	38	Primary Instructor	100%
Fall 2012	170:200:001 Essentials of Public Health	1	25	Primary Instructor	100%
Fall 2012	420:029:015 First Year Seminar: What is Public Health and How Does it Impact Me?	1	16	Primary Instructor	100%
Spring 2013	174:204:001 Quantitative Management in Health Care	2	28	Primary Instructor	100%
Fall 2013	170:200 Essentials of Public Health	1	58	Primary Instructor	100%
Fall 2013	420:029:002 First Year Seminar: What is Public Health and How Does it Impact Me	1	17	Primary Instructor	100%
Spring 2014	170:099:EXW Fundamentals of Public Health	3	33	Primary Instructor	50%
Spring 2014	174:204 Quantitative Management in Healthcare	2	25	Primary Instructor	100%
Fall 2014	170:200 Essentials of Public Health	1	56	Primary Instructor	100%
Fall 2014	174:204:EXW Quantitative Management in Healthcare	2	11	Primary Instructor	100%

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Spring 2015	HMP:5310:0001 Quantitative Management in Health Care	2	30	Primary Instructor	100%
Spring 2015	MPH:2099:0EXW Fundamentals of Public Health	3	37	Team Teacher	50%
Summer 2015	HMP:5001 Interprofessional Health Administration I	3	11	Team Teacher	60%
Fall 2015	HMP:5310:0001 Quantitative Management in Health Care	2	9	Primary Instructor	100%
Fall 2015	MPH:6100:0001 Essentials of Public Health	1	62	Primary Instructor	100%
Fall 2015	MPH:6100:EXW Essentials of Public Health	1	10	Primary Instructor	100%
Spring 2016	HMP:5310:0001 Quantitative Management in Health Care	2	21	Primary Instructor	100%
Spring 2016	MPH:2099:EXW Fundamentals of Public Health	3	24	Primary Instructor	50%
Summer 2016	HMP:5001:0001 Interprofesional Health Care Admin I	3	8	Primary Instructor	100%
Fall 2016	CPH:6100:0001 Essentials of Public Health	1	58	Primary Instructor	100%
Fall 2016	CPH:6100:0002 Essentials of Public Health	1	8	Primary Instructor	100%

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Fall 2016	HMP:5310:0001 Quantitative Management in Health Care	2	12	Primary Instructor	100%
Fall 2016	HMP:5810:1891 Administrative Internship		2	Primary Instructor	100%
Spring 2017	CPH:1400:0EXW Fundamentals of Public Health	3	16	Primary Instructor	50%
Spring 2017	HMP:5310:0001 Healthcare Quality Management	2	29	Primary Instructor	100%
Summer 2017	HMP:5001:0001 Interprofessional Health Care Admin I	3	12	Team Teacher	50%
Fall 2017	CPH:6100:0001 Essentials of Public Health	1	58	Primary Instructor	100%
Fall 2017	CPH:6100:0002 Essentials of Public Health	1	12	Primary Instructor	70%
Fall 2017	HMP:5310:0002 Healthcare Quality Management	2	11	Primary Instructor	70%
Spring 2018	CPH:1400:0EXW Fundamentals of Public Health		21	Primary Instructor	60%
Spring 2018	CPH:6500:9281 Independent Study in Public Health		1	Primary Instructor	100%
Spring 2018	HMP:5310:0001 Healthcare Quality Management		23	Primary Instructor	100%
Summer 2018	CPH:6500:0507 Independent Study in Public Health		1	Primary Instructor	100%

<u>Semester/Year</u>	<u>Course Title/Number</u>	<u>Semester Hours</u>	<u># Students</u>	<u>Role</u>	<u>Percent Responsible</u>
Summer 2018	HMP:5001:0002 Interprofessional Health Care Admin I	3	11	Primary Instructor	50%
Summer 2019	HMP:5001:0002 Interprofessional Health Care Admin I	3	14	Primary Instructor	50%
Summer 2020	HMP:5001:0002 Interprofessional Health Care Admin I	3	14	Team Teacher	50%
Summer 2021	HMP:5001:0002 Interprofessional Health Care Admin I	3	9	Team Teacher	50%
Summer 2022	HMP:5001:0002 Interprofessional Health Care Admin I	3	9	Team Teacher	50%

B. Students Advised

Dissertations/Thesis

<u>Name</u>	<u>Degree Objective</u>	<u>Role</u>
Natafji, Nabil	PhD	Member Thesis/Dissertation Committee
Brezinski, Paul	PhD	Dissertation Committee Member Thesis/Dissertation Committee
Chu, Cheng-I	PhD	Dissertation Committee Member Thesis/Dissertation Committee
Dolan, Lori	PhD	Dissertation Committee Member Thesis/Dissertation Committee
Lee, Mikyoung	PhD	Dissertation Committee Member Thesis/Dissertation Committee
Roberts, Lance	PhD	Dissertation Committee Member Thesis/Dissertation Committee

Saleh, Shadi	PhD	Dissertation Committee Member Thesis/Dissertation Committee
Baloh, Jure	PhD	Member Thesis/Dissertation Committee
Vartak, Smruti	PhD	Dissertation Committee Member Thesis/Dissertation Committee

Other Advising/Mentoring

<u>Name</u>	<u>Degree Objective</u>	<u>Role</u>
Dolan, Lori	PhD	Member Comprehensive Exam
Brezinski, Paul	PhD	Member Comprehensive Exam
Akamigbo, Adaeze	PhD	Member Comprehensive Exam
Baloh, Jure	PhD	Member Comprehensive Exam
Natafji, Nabil	PhD	Member Comprehensive Exam

- C. **Course Materials** (syllabi, instructional web pages, computer lab materials) (Description only - *full materials to be included in promotion dossier*)

III. SCHOLARSHIP

A. Publications or Creative Works

1. Peer-Reviewed Papers

1. Wakefield D, Cyphert S, Murray J, Uden-Holman T, Hendryx M, Wakefield B, Helms C (1994). Understanding patient-centered care in the context of total quality management and continuous quality improvement. *Joint Commission Journal of Quality Improvement* 20(3):152-161.
2. Hendryx M, Wakefield D, Murray J, Uden-Holman T, Helms C, Ludke R (1995). Using comparative clinical and economic outcome information to profile physician performance. *Health Services Research Management* 8(4):213-220.
3. Wakefield D, Hendryx M, Uden-Holman T, Couch R, Helms C (1996). Comparing provider performance: Problems in making the 'Report Card' analogy fit. *J Healthcare Quality* 18(6):4-10.

4. Wakefield D, Wakefield B, Uden-Holman T, Blegen M (1996). Perceived barriers in reporting medication administration errors. *Best Practices and Benchmarking in Healthcare* 1(4):191-197.
5. Wakefield B, Wakefield D, Uden-Holman T, Blegen M (1998). Nurses' perceptions of why medication administration errors occur. *MEDSURG Nursing* 7(1):39-44.
6. Wakefield D, Wakefield B, Borders T, Uden-Holman T, Blegen M, Vaughn T (1999). Understanding and comparing differences in reported medication administration error rates. *American Journal of Medical Quality* 14(2):73-80.
7. Wakefield B, Wakefield D, Uden-Holman T, Borders T, Blegen M, Vaughn T (1999). Understanding why medication administration errors may not be reported. *American Journal of Medical Quality* 14(2):81-88.
8. Wakefield B, Wakefield D, Uden-Holman T (2000). Improving medication administration error reporting systems. *Ambulatory Outreach*(Spring):16-20.
9. Wakefield B, Blegen M, Uden-Holman T, Vaughn T, Chrischilles E, Wakefield D (2001). Organizational culture, continuous quality improvement, and medication administration error reporting. *American Journal of Medical Quality* 16(4):128-134.
10. Wakefield B, Blegen M, Uden-Holman T, Vaughn T, Chrischilles E, Wakefield D (2001). Organizational culture, CQI, and medication administration error reporting. *Health Services Research* 16(4):128-134.
11. Saleh S, Vaughn T, Hall J, Levey S, Fuortes L, Uden-Holman T (2002). Effectiveness of case management in substance abuse treatment. *Care Management Journals* 3(4):172-177.
12. Vaughn T, Ward M, Doebbeling B, Uden-Holman T, Clarke W, Woolson R (2002). Organizational and provider characteristics fostering smoking cessation clinical guideline adherence: An empirical look. *Journal of Ambulatory Care Management* 25(2):17-31.
13. Ward M, Vaughn T, Uden-Holman T, Doebbeling B, Clarke W, Woolson R (2002). Physician knowledge, attitudes, and practices regarding a widely implemented guideline. *Journal of Evaluation in Clinical Practice* 8(2):155-162.
14. Atchinson C, Uden-Holman T, Greene B, Prybil L (2003). Developing the academic institution's role in response to bioterrorism: The Iowa Center for Public Health Preparedness. *Journal of Public Health Management and Practice* 9(5):418-426.
15. Ward MM, Doebbeling BN, Vaughn TE, Uden-Holman T, Clarke WR, Woolson RF, Letuchy EG, Branch LG, Perlin J (2003). Longitudinal effectiveness of a nationally implemented smoking cessation guideline on provider and patient practices. *Preventive Medicine* 36(3):265-271.
16. Uden-Holman T, Walkner L, Huse D, Greene BR, Gentsch D, Atchison CG (2005). Matching documented training needs with practical capacity: Lessons learned from Project Public Health Ready. *Journal of Public Health Management and Practice*, Supplement:S106-S112.

17. Saleh SS, Vaughn TE, Levey S, Fuortes L, Uden-Holman TM, Hall JA (2006). Cost-effectiveness of case management in substance abuse treatment. *Research on Social Work Practice* 16(1):38-47.
18. Gentsch D, Wunsch-Smith J, Uden-Holman T, Atchinson CG, Barker L (2007). Practice-based competencies: A key to public health workforce development. *Leadership in Public Health*(Winter).
19. Uden-Holman TM, Bedet J, Walkner L, Abd-Hamid NH (2014). Adaptive Scenarios: A Training Model for Today's Public Health Workforce. *American Journal of Public Health Management and Practice*, 20(Supplement 5):S44-S48. PMID: 25072489
20. Uden-Holman TM, Curry SJ, Benz L, Aquilino ML (2015). Public Health as a Catalyst for Interprofessional Education on a Health Sciences Campus. *American Journal of Public Health*, 105(S1):S104-S105. PMID: 25706001
21. Walkner L, Uden-Holman T, Moody J, Harris J (2017). The Role of Public Health Training Centers in Advancing Public Health Department Accreditation. *Pedagogy in Health Promotion*, 3(1S):64S - 66S.
22. Walkner, L, May, K, Goldman, B, Shultz, H, Armbruster, S, Grimm, B, Hawley, S, Menke, A, Orr, S, Wilson, K, Moody, J, Uden-Holman, T, Ginn, K. (2022). Creating a Vision for a Healthier Workforce Using a Systems-Based Approach. *Journal of Public Health Management and Practice*, Volume 28, Supplement 5, September/October 2022, pp. S223-S231(9).

2. Non-Peer-Reviewed Papers (reports, proceedings, etc.)

1. Hilsenrath PE, Uden-Holman TM (1992). A benefit-cost analysis of publicly-funded family planning services in Iowa. *Center for Health Services Research. Study commissioned by the Family Planning Council of Iowa*
2. Uden-Holman T (1996). Faces and places study: A report prepared for the Veterans Affairs Medical Center.
3. Uden-Holman T (1996). Survey to analyze impact of restructuring on physicians: A report prepared for the Veterans Affairs Medical Center.
4. Uden-Holman T (1997). Community health survey: A report prepared for Delaware County Memorial Hospital.
5. Uden-Holman T (1997). Community health survey: A report prepared for Fort Madison Community Hospital.
6. Uden-Holman T (1997). Faces and places study: A report prepared for the Veterans Affairs Medical Center.
7. Uden-Holman T (1997). Institute for Quality Healthcare. *Final report prepared for The Robert Wood Johnson Foundation*
8. Uden-Holman T (1997). Survey to analyze impact of restructuring on physicians: A report prepared for the Veterans Affairs Medical Center.

9. Uden-Holman T, Daniel D (2002). An interdisciplinary approach to improving patient safety: Final report prepared for the Iowa Department of Public Health.
10. Uden-Holman T, Daniel D (2002). Community health survey: A report prepared for Fort Madison Community Hospital.
11. Uden-Holman T, Hirsch N (2002). Developing a community-based end of life care educational initiative: Final report prepared for the Wellmark Foundation.
12. Merchant JA, Atchinson CG, Prybil LD, Wakefield DS, Uden-Holman T, Walkner L (2002). Enhancing patient safety and health in Iowa: Conference and workshop final report.
13. Atchinson CG, Uden-Holman T, Wakefield DS, Merchant JA, Prybil LD, Bear M, Walkner L (2003). New models for a new reality: Improving Iowa's preparedness capacity conference proceedings.
14. Atchinson CG, Uden-Holman T, Walkner L, Merchant JA, Harding A (2004). Revisiting the new reality: Improving Iowa's preparedness capacity conference proceedings.
15. Dameron LG, Uden-Holman T, Atchison CG (2006). Improving public health practice through an academic partnership: The Iowa experience. *NACCHO Exchange*
16. Uden-Holman T (2007). Community health survey: A report prepared for Fort Madison Community Hospital.

3. Books/Monographs

4. Chapters

1. Wakefield BJ, Uden-Holman T, Wakefield DS (2005). Development and validation of the medication administration error reporting survey. K. Henriksen, J.B. Battles, E. Marks, & D.I. Lewin (Eds.), *Advances in patient safety: From research to implementation*
2. Uden-Holman T (2019). Interprofessional Education. S. Galea & L. Sullivan (Eds.), *Teaching Public Health*, Baltimore, MD: *Johns Hopkins University Press* S149 CPHB

5. Electronic Publications

6. Abstracts

1. Murray JF, Uden-Holman TM, Hendryx MS, Wakefield DS, Ludke RL, Cyphert ST (1993). The use of control charts for clinical and resource use outcomes: The effect of internal vs external reference data. *Poster Annual AHSR Meeting, Washington, DC, June 26-30*
2. Hendryx MS, Wakefield DS, Murray JF, Uden-Holman TM, Helms CM, Ludke RL (1993). Using comparative clinical and economic outcome information to profile physician performance. *Poster Annual AHSR Meeting, Washington, DC, June 26-30*
3. Wakefield DS, Wakefield BJ, Uden-Holman T (1995). Organizational culture and the reporting of medication administration errors. *Poster Annual AHSR-FHSR Meeting, Chicago, IL, June 4-6*

4. Wakefield B, Blegen M, Vaughn T, Uden-Holman T, Chrischilles E, Wakefield D (1998). Management culture and medication error reporting. *Association for Health Services Research, 1998 Annual Meeting*
5. Wakefield D, Wakefield B, Uden-Holman T (2000). A method to estimate the extent to which medication administration errors are reported. *AHSR Annual Meeting, Los Angeles, CA, June 25-27*
6. Wakefield D, Wakefield B, Uden-Holman T (2000). Reasons why medication administration errors occur. *AHSR Annual Meeting, Los Angeles, CA, June 25-27*
7. Uden-Holman T, Wakefield D, Wakefield B (2000). Understanding why medication administration errors may not be reported. *AHSR Annual Meeting, June 25-27, 2000, Los Angeles, CA*
8. Vaughn T, Ward M, Doebbeling B, Clarke W, Uden-Holman T, Letuchy E (2001). Organizational and physician factors associated with physician adherence to smoking cessation guidelines. *VA Health Services Research 19th Annual Meeting, Washington, DC(21):50-52.*
9. Uden-Holman T, Atchison C, Walkner L (2003). Iowa Center for Public Health Preparedness: Creating partnerships to improve public health preparedness at the local level. *Annual APHA Meeting, San Francisco, CA(68821).*
10. Uden-Holman T, Gentsch D, Atchison C (2003). Public health workforce assessments: Results and next steps for communities in Iowa, Nebraska and South Dakota. *Poster Annual APHA Meeting, San Francisco, CA(68419).*
11. Greene B, Uden-Holman T, Atchison C, Walkner L (2004). Iowa systems model for public health workforce education. *Annual APHA Meeting, Washington DC(87860).*
12. Uden-Holman T, Atchison C, McKeen A, Walkner L (2004). Responding to the challenge of emergency preparedness: A collaborative effort to develop a statewide preparedness training plan. *Poster Annual APHA Meeting, Washington, DC(90979).*
13. Atchinson C, Uden-Holman T, Walkner L, Gentsch D (2006). Using a learning management system to integrate and implement a public health workforce developmental model. *Annual APHA Meeting, Boston, MA(127760).*
14. Gentsch D, Dobson BL, Uden-Holman T, Scott M (2009). Development and use of nutrition assessment competencies in WIC for individual professional development, online course development, and organizational training plans. *Annual APHA Meeting, Philadelphia, PA(206084).*

7. Other

1. Alperin M, Uden-Holman TM (2017). The Role of the U.S. Public Health Learning Network in Strengthening the Current and Future Public Health Workforce *Pedagogy in Health Promotion* 3(1S):S5 - S7.

B. Areas of Research Interest/Current Projects

1. Higher Education Administration
2. Public Health Workforce Development through Training and Education (Area of Research Interest)

C. Sponsored Research (ALL grants)

(if you are not the PI, state your role or contributions - in a few sentences)

1. Grants Received

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
The Robert Wood Johnson Foundation <i>The Institute for Quality Healthcare</i> Tanya M. Uden-Holman, <i>Investigator</i> Doug Wakefield, <i>Principal Investigator</i>	70%	\$1,257,435 08/01/1990- 01/31/1997
National Library of Medicine (Federal) <i>National Laboratory for the Study of Rural Telemedicine</i> Tanya M. Uden-Holman, <i>Supporting</i> Michael Kienzle, <i>Principal Investigator</i>	0%	\$13,400 04/01/1994- 03/30/2000
The Robert Wood Johnson Foundation <i>Effectiveness of Clinical Practice Guideline Implementation on Smoking Cessation</i> Tanya M. Uden-Holman, <i>Collaborator</i> Marcia M. Ward, <i>Principal Investigator</i>	34%	\$345,597 01/01/1998- 12/31/2000
The Robert Wood Johnson Foundation <i>Improving End of Life Care in Iowa</i> Tanya M. Uden-Holman, <i>Co-Investigator</i> Douglas Wakefield, <i>Principal Investigator</i>	25%	\$450,037 01/01/1999- 12/31/2002
Wellmark <i>Physician Education on Diabetes</i> Tanya M. Uden-Holman, <i>Supporting</i> Linda Snetselaar, <i>Principal Investigator</i>	0%	\$49,440 01/01/1999- 12/31/2001

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
Veterans Affairs Medical Center <i>Dehydration Study</i> Tanya M. Uden-Holman, <i>Collaborator</i> Bonnie Wakefield, <i>Principal Investigator</i>	5%	\$20,958 07/01/2000- 06/30/2001
Wellmark <i>Developing a Community-Based End of Life Care Educational Initiative</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	10%	\$39,403 10/01/2000- 09/30/2001
ASPH <i>Improving Patient Safety and Outcomes in Iowa</i> Tanya M. Uden-Holman, <i>Principal Investigator</i> Christopher Atchison, <i>Principal Investigator</i>	15%	\$549,405 10/01/2000- 09/30/2001
Iowa Department of Public Health <i>An Interdisciplinary Approach to Improving Patient Safety</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	5%	\$25,000 01/01/2001- 12/31/2002
HRSA <i>Upper Midwest Public Health Training Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i> Christopher Atchison, <i>Principal Investigator</i>	15%	\$2,350,902 09/01/2001- 08/31/2006
HRSA <i>Public Health Traineeships</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$22,838 07/01/2003- 06/30/2006
Iowa Department of Public Health <i>Public Health Preparedness and Response for Bioterrorism</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$326,941 08/01/2003- 08/31/2012
Agency for Healthcare Research and Quality <i>Health Information Technology Value in Rural Hospitals</i> Tanya M. Uden-Holman, <i>Co-Investigator</i> Marcia Ward, <i>Principal Investigator</i>	3%	\$1,304,478 01/01/2004- 12/31/2007

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
VA Research Foundation <i>Center for Research in the Implementation of Innovative Strategies in Practice</i> Tanya M. Uden-Holman, <i>Collaborator</i>	5%	\$12,400 06/01/2004- 09/30/2007
CDC <i>Upper Midwest Center for Public Health Preparedness</i> Tanya M. Uden-Holman, <i>Co-Investigator</i> Christopher G. Atchison, <i>Principal Investigator</i>	20%	\$4,779,355 08/05/2004- 08/31/2009
Iowa Department of Public Health <i>Health Careers</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$8,000 11/01/2005- 08/31/2006
AHRQ <i>Accelerating Change and Transformation in Organizations and Networks (ACTION)</i> Tanya M. Uden-Holman, <i>Collaborator</i> Marcia Ward, <i>Principal Investigator</i>	0%	\$249,994 03/01/2006- 02/28/2009
HRSA <i>Upper Midwest Public Health Training Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i> Christopher Atchison, <i>Co-Investigator</i>	15%	\$2,632,262 09/01/2006- 08/31/2011
HRSA <i>Foundational Public Health Nursing</i> Tanya M. Uden-Holman, <i>Co-Investigator</i> Christopher Atchison, <i>Principal Investigator</i>	0%	\$25,000 09/01/2006- 08/31/2007
Iowa Health Systems-Wellmark Foundation- Mercy Services Corp <i>Activate Iowa: Connecting Resources to Enhance the Wellness of Iowans</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$30,000 01/01/2007- 06/30/2010

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
National Network of Libraries of Medicine and the Greater Midwest Region of NN/LM <i>Empowering Public Health/Patient Safety Outreach through Community Partnerships- PPECAIIs</i> Tanya M. Uden-Holman, <i>Collaborator</i> Linda Walton, <i>Principal Investigator</i>	5%	\$40,000 07/01/2007- 12/31/2008
HRSA <i>Iowa Area Health Education Center (IA AHEC)</i> Tanya M. Uden-Holman, <i>Co-Investigator</i> Jill Scott-Cawiezell, <i>Principal Investigator</i>	3%	\$2,718,764 09/01/2007- 08/31/2010
USDA WIC Special Projects Grants through Iowa Department of Public Health <i>Strengthening WIC Nutrition Assessment Skills: Establishing a Competency-to-Training Framework in a Learning Management System</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	10%	\$304,941 10/01/2007- 09/30/2010
Henry M. Jackson Foundation <i>GEIS-University of Iowa Certificate in Emerging Infectious Diseases</i> Tanya M. Uden-Holman, <i>Collaborator</i> Greg Gray, <i>Principal Investigator</i>	0%	\$914,330 02/01/2008- 09/30/2011
ARRA <i>Building an Infrastructure to Support Distance- Based Curriculum Development and Delivery in the College of Public Health</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$300,000 07/01/2009- 06/30/2010
CDC <i>Upper Midwest Preparedness and Emergency Response Learning Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i> Christopher G. Atchison	25%	\$4,688,285 09/30/2010- 12/31/2015

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
UB6HP22826 HRSA <i>Upper Midwest Public Health Training Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	30%	\$2,600,000 09/01/2011- 08/31/2015
5882PHM14 Iowa Department of Public Health <i>Governmental Public Health System Baseline Survey</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$10,000 12/30/2011- 04/30/2012
Iowa Department of Public Health <i>Technical Assistance Needs for Performance Management</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$12,500 01/17/2012- 05/31/2012
University of Wisconsin-Madison <i>2013 County Health Rankings Action Funding Opportunity: State County Health Rankings Team Proposal</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	0%	\$4,375 02/26/2013- 06/15/2013
HRSA <i>Midwestern Public Health Training Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	10%	\$2,820,000 09/01/2014- 08/31/2018
NIH <i>University of Iowa Center of Excellence in Pain Education</i> Tanya Uden-Holman, <i>Co-Principal Investigator</i> Keela Herr, <i>Principal Investigator</i>		\$653,650 09/01/2015- 09/30/2019
Robert Wood Johnson Foundation <i>Summer Health Professions Education Program</i> Denise Martinez, <i>Principal Investigator</i> Tanya Uden-Holman, <i>Co-Principal Investigator</i> Michael Kelly, <i>Co-Principal Investigator</i> Michelle McQuiston, <i>Co-Principal Investigator</i>	12 months 0%	\$415,000 10/01/2016- 12/31/2018

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
HRSA <i>Midwestern Public Health Training Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	10%	\$3,069,880 07/01/2018- 06/30/2022
HRSA <i>Midwestern Public Health Training Center</i> Tanya M. Uden-Holman, <i>Principal Investigator</i>	5%	\$3,108,804 07/01/2022- 06/30/2026

2. Grants Pending

Source Title P.I.	Number of Months % Effort	Direct Funds Period of Funding
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D. Presentations

1. Invited Presentations

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
March 24, 2015	Preparedness and Response Competency Models	ASPPH Annual Meeting, ASPPH, Arlington, Virginia, United States	Invited Lecture

2. Conference Presentations/Posters

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
August 1990	We Have Met the Enemy: Founding Rates of Health Maintenance Organizations (Uden-Holman T)	Annual meeting of the American Sociological Association, American Sociological Association, Washington, District of Columbia	Oral
April 1991	An Examination of Factors Influencing Air Force Enlisted Retention (Uden-Holman T)	Annual meeting of the Midwest Sociological Association, Midwest Sociological Association, Des Moines, Iowa	Oral

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
1993	Commitment and Intentions to Stay Among US Air Force Enlisted Personnel (Uden-Holman T)	Annual meeting of the American Sociological Association, American Sociological Association, Miami, Florida	Oral
1993	The Use of Control Charts to Track Clinical Outcomes and Resource Use: The Differential Value of Internal Versus External Reference Data (Uden-Holman T)	Annual meeting of the Association of Health Services Research, Association of Health Services Research, Washington, District of Columbia	Oral
1993	Using Comparative Clinical and Economic Outcomes Information to Profile Physician Performance (Uden-Holman T)	Annual meeting of the Association of Health Services Research, Association of Health Services Research, Washington, District of Columbia	Oral
1994	The Limits of Health Care 'Report Cards': The Case of Nosocomial Infections (Uden-Holman T)	Annual meeting of the Association of Health Services Research, Association of Health Services Research, San Diego, California	Oral
1995	Organizational Culture and the Reporting of Medication Administration Errors (Uden-Holman T)	AHSR-FHSR Annual Meeting, Chicago, Illinois	Oral
October 1998	Data and Data Collection (Uden-Holman T)	Fall Meeting of the Iowa Association for Healthcare Quality, Iowa Association for Healthcare Quality, Ames, Iowa	Oral
May 1999	TQM/CQI Training (Uden-Holman T)	Worksafe Iowa, Waterloo, Iowa	Oral
September 1999	Communication, Conflict, and Negotiation: Helping Individuals and Teams Work Together (Uden-Holman T)	Biannual meeting of the Iowa Association for Healthcare Quality, Iowa Association of Healthcare Quality, Ames, Iowa	Oral

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
September 1999	Performance Improvement: Paving the Way to Organizational Excellence (Uden-Holman T)	Biannual meeting of the Iowa Association for Healthcare Quality, Iowa Association of Healthcare Quality, Ames, Iowa	Oral
2000	A Method to Estimate the Extent to Which Medication Administration Errors are Reported (Uden-Holman T)	Annual meeting of the Association of Health Services Research, Association of Health Services Research, Los Angeles, California	Oral
2000	Reasons Why Medication Administration Errors Occur (Uden-Holman T)	Annual meeting of the Association of Health Services Research, Association of Health Services Research, Los Angeles, California	Oral
2000	Understanding Why Medication Administration Errors May Not Be Reported (Uden-Holman T)	Annual meeting of the Association of Health Services Research, Association of Health Services Research, Los Angeles, California	Oral
May 2, 2000	Improving End of Life Care (Uden-Holman T)	Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association, Des Moines, Iowa	Oral
February 14, 2001	Organizational and Physician Factors Associated with Physician Adherence to Smoking Cessation Guidelines (Uden-Holman T)	19th Annual Meeting, VA Health Services Research, Washington, District of Columbia	Oral
March 2001	Organizational and Physician Factors Fostering Smoking Cessation Counseling (Uden-Holman T)	Annual Scientific Sessions, Society of Behavioral Medicine	Oral
April 5, 2001	Using Flowcharts to Enhance Public Health Service Provision (Uden-Holman T)	Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association, Ames, Iowa	Oral
June 2001	Winning the War Against Diabetes: The State Perspective (Uden-Holman T)	The Governor's Conference on Public Health: Barn Raising III	Oral

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
March 2002	Assessing the Public Health Workforce (Uden-Holman T)	Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association, Ames, Iowa	Oral
May 2002	Bioterrorism Panel: Physician Effectiveness and Collaborative Preparedness During Large Scale Community Emergency (Uden-Holman T)	2002 Iowa Chapter Scientific Meeting, American College of Physicians-American Society of Internal Medicine	Oral
June 2002	An Interdisciplinary Approach to Improving Patient Safety (Uden-Holman T)	Iowa Mobilizing Action for Patient Safety: A Conference to Present Iowa's CDC-Supported Research	Oral
2003	Improving End of Life Care in Iowa: Creating Out of Hospital DNR Legislation	Center for Health Policy and Research, Iowa City, Iowa	Oral
March 25, 2003	Public Health Workforce Assessment: Results and Next Steps (Uden-Holman T)	Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association	Oral
October 2003	A Systems Approach to the Challenge of Bioterrorism (Uden-Holman T)	Annual Iowa Healthcare Executive Symposium, Health Management and Policy, College of Public Health, University of Iowa, Iowa City, Iowa	Oral
November 17, 2003	Iowa Center for Public Health Preparedness: Creating Partnerships to Improve Public Health Preparedness at the Local Level (Uden-Holman T)	Annual meeting of the American Public Health Association, American Public Health Association, San Francisco, California	Oral
November 18, 2003	Public Health Workforce Assessments: Results and Next Steps for Communities in Iowa, Nebraska and South Dakota (Uden-Holman T)	Annual meeting of the American Public Health Association, American Public Health Association, San Francisco, California	Oral

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
November 8, 2004	Responding to the Challenge of Emergency Preparedness: A Collaborative Effort to Develop a Statewide Preparedness Training Plan (Uden-Holman T)	Annual meeting of the American Public Health Association, American Public Health Association, Washington, District of Columbia	Oral
November 10, 2004	Iowa Systems Model for Public Health Workforce Education (Uden-Holman T)	Annual meeting of the American Public Health Association, American Public Health Association, Washington, District of Columbia	Oral
April 12, 2005	Ten Essential Services of Public Health (Uden-Holman T)	Public Health Conference, Lincoln, Nebraska	Oral
July 27, 2005	EdTrAC: A Guide to Recommended Training Courses (Uden-Holman T)	2nd Annual Governor's Homeland Security Conference, Des Moines, Iowa	Oral
November 7, 2006	Using a Learning Management System to Integrate and Implement a Public Health Workforce Development Model (Uden-Holman T)	Annual meeting of the American Public Health Association, American Public Health Association, Boston, Massachusetts	Oral
April 7, 2009	Public Health Quality Improvement: Getting Started (Uden-Holman T)	2009 Iowa Governor's Conference on Public Health, Ames, Iowa	Oral
April 6, 2011	Using Competencies to Enable a Preparedness Plan (Uden-Holman TM)	2011 Iowa Governor's Conference on Public Health, Ames, Iowa	Oral
February 22, 2012	Innovative Advances in Learning Technologies (Uden-Holman TM, Walkner LM)	Public Health Preparedness Summit 2012, NACCHO, Anaheim, California	Oral
April 17, 2012	Public Health is Changing (Harris J, Barkema E, Uden-Holman TM)	2012 Iowa Governor's Conference on Public Health, Iowa Public Health Association, Ames, Iowa	Oral

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
November 13, 2012	Interprofessional Models for Training for the Future (Uden-Holman TM, Murphy M)	Rebalancing Health Care in the Heartland 5: Shaping Iowa's Health Care Landscape, UI Health Sciences Policy Council, Des Moines, Iowa	Oral
February 4, 2014	HSRA Midwestern Public Health Training Center (MPHTC) and Kansas (Uden-Holman TM, Hawley S)	Spring 2015 Kansas Public Health Grand Rounds Series, University of Kansas Medical Center, Webinar	Oral
April 14, 2015	Workforce Development Plans: Supporting Performance Improvement and Accreditation (Walkner L, Rivers E, Uden-Holman T)	Iowa Governor's Conference on Public Health, Iowa Public Health Association, Cedar Rapids, Iowa, United States	Oral

3. Other Presentations

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
1993	Continuous Quality Improvement Facilitator Training	St. Luke's Hospital, Davenport, Iowa	Continuing Education Talks
1993	CQI Facilitator Training	Henry County Health Center, Mt. Pleasant, Iowa	Continuing Education Talks
1993	CQI Team Member Training	St. Luke's Hospital, Davenport, Iowa	Continuing Education Talks
1993	Tool Training for Managers and Supervisors	St. Luke's Methodist Hospital, Cedar Rapids, Iowa	Continuing Education Talks
1994	Combined QI Facilitator and Manager Training Program	Franklin General Hospital, Hampton, Iowa	Continuing Education Talks
1994	CQI Facilitator Training	Marshalltown Medical and Surgery Center, Marshalltown, Iowa	Continuing Education Talks
1994	CQI Tool Training for Managers and Supervisors	Mercy Medical Center, Cedar Rapids, Iowa	Continuing Education Talks
1994	Tool Training for Managers and Supervisors	Greene County Medical Center, Jefferson, Iowa	Continuing Education Talks

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
1994	Tool Training for Managers and Supervisors	St. Luke's Methodist Hospital, Cedar Rapids, Iowa	Continuing Education Talks
1995	CQI Facilitator Training	Genesis Medical Center, Davenport, Iowa	Continuing Education Talks
1995	CQI Tool Training	Keokuk Area Hospital, Keokuk, Iowa	Continuing Education Talks
1995	CQI Tool Training for Managers and Supervisors	Veterans Affairs Medical Center, Iowa City, Iowa	Continuing Education Talks
1996	CQI Facilitator Training	Boone County Hospital, Boone, Iowa	Continuing Education Talks
1996	CQI Tool Training	Decatur County Hospital, Leon, Iowa	Continuing Education Talks
1996	Management Development Training	Boone County Hospital, Boone, Iowa	Continuing Education Talks
1996	Quality Management Tool Training	Mercy Hospital, Iowa City, Iowa	Continuing Education Talks
1996	Quality Management Tool Training	Monroe County Hospital, Albia, Iowa	Continuing Education Talks
1997	CQI Facilitator Training	Burlington Medical Center, Burlington, Iowa	Continuing Education Talks
1997	CQI Tool Training	Jackson County Public Hospital, Maquoketa, Iowa	Continuing Education Talks
1997	CQI Tool Training	Mercy Medical Center, Cedar Rapids, Iowa	Continuing Education Talks
1998	TQM/CQI Training	Orange City Hospitals and Clinics, Orange City, Iowa	Continuing Education Talks
1999	TQM/CQI Training	Washington County Hospitals and Clinics, Washington, Iowa	Continuing Education Talks
1999	TQM/CQI Training	Washington County Hospitals and Clinics, Washington, Iowa	Continuing Education Talks
2000	CQI Computer Training	Four Oaks, Cedar Rapids, Iowa	Continuing Education Talks

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
2000	TQM/CQI Facilitator Training	Mahaska Hospital, Oskaloosa, Iowa	Continuing Education Talks
2001	Performance Improvement Training	Marshalltown Medical and Surgery Center, Marshalltown, Iowa	Continuing Education Talks
2001	Performance Improvement/Team Building Training	Mahaska Hospital, Oskaloosa, Iowa	Continuing Education Talks
2001	Root Cause Analysis	University of Iowa Hospitals and Clinics, Iowa City, Iowa	Continuing Education Talks
2003	Control Charts: An Introduction	Mercy Medical Center, Cedar Rapids, Iowa	Continuing Education Talks
2003	Performance Improvement Training	Clarinda, Iowa	Continuing Education Talks
2004	Performance Improvement Training	Shenandoah Medical Center	Continuing Education Talks
2004	The CSI of CQI or the Critical Scientific Input of Continuous Quality Improvement	Iowa Health Homecare InTrust	Continuing Education Talks
2005	Genesis Facilitator Training	Genesis Medical Center, Davenport, Iowa	Continuing Education Talks
2005	Center for Health Policy and Research	University of Iowa	Seminar
2006	Strategies for Workforce Development, Expanding Our Vision-Transforming Vital Public Health Systems	Omaha, Nebraska	Continuing Education Talks
2006	Matching Documented Training Needs with Practice Capacity: Lessons Learned from Project Public Health Ready	Center for Health Policy and Research	Seminar
2008	Overview of Quality Improvement as Applied in Public Health Practice	Institute for Public Health Practice Fall Colloquium, Iowa City, Iowa	Continuing Education Talks

<u>Year</u>	<u>Title</u>	<u>Organization</u>	<u>Presentation Type</u>
2008	Quality Improvement Training	Greene County Medical Center, Jefferson, Iowa	Continuing Education Talks
2008	Qualitative Methods: Conducting Focus Groups	Center for Health Policy and Research	Seminar
2008	Redesigning for Quality in Public Health Practice	University of Iowa	Seminar
2010	Getting Started: Steps to Selecting Your Next QI Adventure	Webinar for Iowa Department of Public Health	Continuing Education Talks
2010	Root Cause Analysis	Webinar for Iowa Department of Public Health	Continuing Education Talks
2010	Visualizing Your Process: Flowcharting 101	Webinar for Iowa Department of Public Health	Continuing Education Talks
2011	Identifying and Prioritizing Solutions	Webinar for Iowa Department of Public Health	Continuing Education Talks
2012	Surveys and Focus Groups	Genesis Health System Research Fellowship Program, Davenport, Iowa	Continuing Education Talks
2014	Competency-Based Workforce Development	HMP Center for Health Policy and Research	Seminar
November 2015	Quality Improvement Tools	Buchanan County Health Center, Independence, Iowa, United States	Continuing Education Talks
March 21, 2018	Educating the future health professionals-improving the health of populations	The Harkin Symposium on Preventive Health and Policy, The Harkin Institute, Des Moines, California, United States	Conference Presentation
March 28, 2018	Interprofessional Education	Teaching Public Health, Boston University, Boston, Massachusetts	Conference Presentation

IV. SERVICE

A. Offices/appointments held in professional organizations

1. Editorships

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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2. Review Panels

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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3. Professional Organizations (state and/or national)

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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Iowa Public Health Association

1998-2010	Iowa Association for Healthcare Quality	Liaison- Board Member
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B. Other Professional Service

1. Referee Manuscripts/Journal Reviews

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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2013-Present	Journal of Public Health Management and Practice	Reviewer
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2014-Present	Frontiers in Public Health	Reviewer
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2. Organize Conference, Paper Session, etc.

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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3. State Committees

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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2008-2009	Redesigning Public Health Metrics Implementation Committee and Project Workgroup, Iowa Department of Public Health	Member
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2009-2016	Public Health Evaluation Committee, Iowa Department of Public Health	Member
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2014-2017	Gaining Ground Advisory Committee, Gaining Ground Coalition	Member
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<u>Year</u>	<u>Organization</u>	<u>Position</u>
2014	IPHA APHA PHAB Grant Advisory Committee, Iowa Public Health Association	Member
2016-2018	Public Health Advisory Council, Iowa Department of Public Health	Member

4. National Committees

<u>Year</u>	<u>Organization</u>	<u>Position</u>
2004-2018	ASPH Data Committee	CPH Representative
2004-2018	ASPH Education Committee	CPH Representative
2004-2005	Preparedness Education/Evaluation Exemplar Group	Member
2005-2006	CPHP Simulator-Based Training Collaboration Group	Member
2008-Present	HRSA Public Health Training Center Leadership Council	Member
2008-2012	Council on Linkages Pipeline Workgroup	Member
2013-2018	Interprofessional Education Workgroup, Association of Schools and Programs of Public Health	Member
2013	Public Health Training Center Revisioning	Region VII Representative

5. Professionally Relevant Community Involvement

<u>Year</u>	<u>Organization</u>	<u>Position</u>
2007-2008	Extended Learning Program Curriculum Review Committee, Iowa City Community School District	Member

6. Professional Consulting

<u>Year</u>	<u>Organization</u>	<u>Position</u>
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7. Other

<u>Year</u>	<u>Organization</u>	<u>Position</u>
2002-Present	ASPH/CDC Public Health Fellowship Program, Association of Schools of Public Health	Reviewer
2012-2016	CEPH	Accreditation Site Visitor
2016-2017	Pedagogy in Health Promotion	Associate Editor, Special Supplement
2016-Present	CEPH	Accreditation Site Visit Chair

C. Departmental, Collegiate or University Service

<u>Year</u>	<u>Organization</u>	<u>Position</u>
1997-1998	Institute for Quality Healthcare	Interim Director
1998-2011	Institute for Quality Healthcare	Director
1999-2002	College of Public Health, University of Iowa, Continuing Education Committee	Member
2000-2006	College of Public Health, University of Iowa, Health Management and Policy PhD Curriculum Task Force	Member
2004-2018	University of Iowa, Associate Deans and Directors Committee	Member
2004-2018	College of Public Health, University of Iowa, CPH Administrative Committee	Member
2004-2018	College of Public Health, University of Iowa, CPH Curriculum Committee	Member
2004-2018	College of Public Health, University of Iowa, CPH Executive Committee	Member
2004-2014	University of Iowa, Hardin Library for the Health Sciences Advisory Committee	Member
2004-2012	College of Public Health, University of Iowa, MPH Steering Committee	Member

<u>Year</u>	<u>Organization</u>	<u>Position</u>
2004-2010	University of Iowa, Distance Education Advisory Committee	Member
2004-2009	College of Public Health, University of Iowa, Distance Education and Continuing Education Committee	Member
2004-2009	University of Iowa, Health Informatics Steering Committee	Member
2004-2005	University of Iowa, Health Sciences Learning Community Advisory Committee	Member
2006-2010	University of Iowa, ICON Advisory Committee	Member
2007-2013	Iowa Area Health Education Center Advisory Committee	Member
2007-2012	College of Public Health, University of Iowa, Health Management and Policy MPH Task Force	Member
2008-2018	College of Public Health, University of Iowa, CPH Diversity and Inclusion Committee	Chair
2009-2018	UI, UI Collegiate Diversity Group	CPH Representative
2009	College of Nursing, University of Iowa, Associate Dean for Academic Affairs Search Committee	Member
2010-2018	Department of Health Management & Policy, College of Public Health, University of Iowa, MHA Quality Improvement Committee	Member
2010	University of Iowa, Decanal Review Committee, Chet Rzonca, Dean of the Division of Continuing Education	Member
2011	College of Public Health, University of Iowa, Associate Dean for Research/Associate Dean for Faculty Search Committee	Chair

<u>Year</u>	<u>Organization</u>	<u>Position</u>
2012-2018	MPH Board of Advisors	Board of Advisors
2012-2015	UI Health Sciences, Interprofessional Education Steering Committee	Chair
2013	UI College of Education, Clinical Track Faculty Review Committee	Member
2013-2014	UI, Course Evaluation Committee	Member
2013	Carver College of Medicine, Center on Aging Review Committee	Member
2013-2019	UI, Interprofessional Skills and Team Based Healthcare	Facilitator
2014-2018	College of Public Health, University of Iowa, CPH Alumni Relations Council	Member
2014-2018	UI CPH HMP, EMHA Quality Improvement Committee	Member
2014-2018	UI Health Sciences, Health Sciences Diversity Committee	Member
2014	UI, UI Libraries Review Committee	Member
2014-2015	UI CPH HMP, Health Management and Organization Faculty Search Committee	Member
2015-Present	Unizin Sounding Board Committee	Member
2015-2018	UI Health Sciences, Interprofessional Education Steering Committee	Member
2017-2018	Decanal Review Committee, John Culshaw University Librarian	Chair
2018-Present	Associate Deans and Directors	Chair
2018-Present	Associate Deans and Directors Undergraduate Subcommittee	Chair
2018-Present	Council of Deans	Member

<u>Year</u>	<u>Organization</u>	<u>Position</u>
2018-Present	First Generation Task Force	Member
2018-Present	ICRU Steering Committee	Member
2018-Present	Minors on Campus	Member
2018-Present	Student Success Team	Member
2018-Present	UI Student Complaints Committee	Chair
2019-Present	Learning Spaces Executive Committee	Member
2021- 2022	Strategic Plan Development Team	Member
2021-2022	Strategic Plan Student Success Development Team	Co-Chair
2022-Present	Strategic Plan Action and Resource Committee	Member