# DAN M. SHANE

CURRICULUM VITAE

#### **CONTACT INFORMATION**

Department of Health Management and Policy

College of Public Health

University of Iowa

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### **CURRENT ACADEMIC POSITIONS**

Jul 2018 – Present	Associate Professor (with tenure), University of Iowa, Department of Health Management and Policy
	Secondary (courtesy) Appointment in the Department of Economics
Jan 2020 – Present	Senior Research Fellow, UI Public Policy Center
Jul 2020 – Jun 2022	Interim Director, Masters in Health Administration Program
Jul 2012 – Jun 2018	Assistant Professor, University of Iowa, Department of Health Management
	and Policy; Primary Appointment
	Secondary Appointments (courtesy) in the Department of Economics and the
	Public Policy Center

#### **EDUCATION**

2012	Ph.D., Economics	Indiana University, Bloomington, IN
2010	M.A., Economics	Indiana University, Bloomington, IN
1997	B.S., Economics	Bradley University, Peoria, IL

#### **RESEARCH INTERESTS**

Health Economics, Economics of Health Insurance and Health Outcomes, Health Care Reform

## **PUBLICATIONS**

#### PEER-REVIEWED ARTICLES

- 1. "Dental Care Disparities for Low-Income non-Hispanic Blacks and Hispanics Declined with Generous Medicaid Dental Benefits", *Health Affairs*, with G. Wehby, W. Lyu, Health Affairs, in press.
- 2. "An Economic and Health Outcome Evaluation of Telehealth in Rural Sepsis Care: A Comparative Effectiveness Study", *Journal of Comparative Effectiveness Research*, with N. Mohr et al., in press

- 3. "Economic Evaluation of the Emergency Department after Implementation of an Emergency Psychiatric Assessment, Treatment, and Healing Unit", with C. Stamy, L. Kannedy, S. Lee, J. Tate, K. Montross, P. Van Heukelorn, N. Mohr, *Academic Emergency Medicine*, 2021, 28(1), 82-91.
- 4. "The Effects of ACA Medicaid Expansions on Health after Five Years: Year by Year Changes, Heterogeneity, Role of Access", with J. Semprini, W. Lyu, G. Wehby, *Medical Care Research and Review*, 2020.
- 5. "Were Patient Protection and Affordable Care Act Spillover Gains to Private Dental Coverage for Dependents Widely Shared? An Analysis Using MEPS Data", with G. Wehby, *The Journal of the American Dental Association*, 2020, 151(3), 182-189.
- 6. "Effects of the Recent Medicaid Expansions on Dental Preventive Services and Treatments", with W. Lyu, G. Wehby, *Medical Care*, 2020, 58(8), 749-755.
- 7. "Genetic Variation in Health Insurance Coverage" with G. Wehby, *International Journal of Health Economics and Management*, 2019, 19, 301-316.
- 8. "The Impact of the ACA Medicaid Expansions on Dental Visits by Dental Coverage Generosity and Dentist Supply", with G. Wehby, W. Lyu, *Medical Care*, 2019, 57(10), 781-787.
- 9. "The Effect of Radiofrequency Technology on Time Spent Searching for Potentially Retained Surgical Sponges", with V. Steelman, A. Schaapveld, H. Storm, Y. Perkhounkova, *AORN Journal*, 2019, 109(6), 718-727.
- 10. "Higher Benefit for Greater Need: Understanding Changes in Mental Well-being of Young Adults Following the ACA Dependent Coverage Mandate, with G. Wehby, *The Journal of Mental Health Policy and Economics*, 2018, 21(4), 171-180.
- 11. "Emergency Department Charges May Be Associated With Mortality in Patients with Severe Sepsis and Septic Shock: A Cohort Study", with N. Mohr, R. Dick-Perez, A. Ahmed, K. Harland, D. Miller, C. Miyake, L. Kannedy, B. Fuller, J. Torner, *BMC Emergency Medicine*, 2018, 18(1):62.
- 12. "Using Tele-Emergency to Avoid Patient Transfers in Rural Emergency Departments: An Assessment of Costs and Benefits" with N. Natafgi, F. Ullrich, C. Mackinney, A. Bell, M. Ward, *Journal of Telemedicine and Telecare*, 2018, 24(3), 193-201.
- 13. "Safety of Back-Transfer to Local Hospitals During an Acute Care Hospitalization" with L. Nelson, K. Harland, A. Azeemuddin, N. Mohr, *The Journal of Rural Health*, 2018, 34(4), 431-438.
- 14. "Telemedicine Use Decreases Rural Emergency Department Length-of-Stay for Transferred North Dakota Trauma Patients" with N. Mohr, P. Vakkalanka, K. Harland, A. Bell, B. Skow, M. Ward, *Telemedicine and e-Health*, 2018, 24(3), 194-202.

- 15. "Using Continuous Quantitative Capnography for Emergency Department Procedural Sedation: A Systematic Review and Cost-Effectiveness Analysis", with N. Mohr, A. Stoltze, A. Ahmed, E. Kiscaden, *Internal and Emergency Medicine*, 2018, 13(1), 75-85.
- 16. "The Impact of the Affordable Care Act's Dependent Coverage Mandate on Use of Dental Treatments and Preventive Services" with G. Wehby, *Medical Care*, 2017, 55(9), 841-847.
- 17. "Against the Current: Back-Transfer as a Mechanism for Rural Regionalization" with L. Nelson, K. Harland, A. Azeemuddin, N. Mohr, *The American Journal of Managed Care*, 2017, 23(9), e287-e294.
- 18. "Is the ACA Bringing the Family Back Together (for Tax Purposes)? Investigating the Dependent Coverage Mandate Effect on Dependent Tax Exemptions" with D. Zimmer, Review of Economics of the Household, 2017, 15(4), 1159-1176.
- 19. "The Impact of Medicare Part D on Emergency Department Visits" with P. Ayyagari, G. Wehby. *Health Economics*, 2017, 26: 536-544.
- 20. "The Increasing Use of Cannabis among Older Americans: A Public Health Crisis or Viable Policy Alternative?" with B. Kaskie, G. Milavetz, P. Ayyagari, K. Arora, *The Gerontologist*, 2017, 6, 1166-1172.
- 21. "The Effects of Distance to Dentists and Dentist Supply on Children's Use of Dental Care" with G. Wehby, A. Joshi, E. Momany, D. Chi, R. Kuthy, P. Damiano, *Health Services Research*, 2017, 52(5), 1817-1834.
- 22. "Continued Gains in Health Insurance but Few Signs of Increased Utilization: An Update on the ACA Dependent Coverage Mandate" with P. Ayyagari, G. Wehby. *Medical Care Research and Review*, 2016, 73(4), 478-492.
- 23. "Medicaid Health Home Reducing Costs and Reliance on Emergency Department: Evidence from Iowa" with P. Nguyen-Hoang, S. Bentler, P. Damiano, E. Momany, *Medical Care*, 2016, 54(8): 752-757.
- 24. "Inter-Hospital Transfer is Associated with Increased Mortality and Costs in Severe Sepsis: An Instrumental Variables Approach" with N. Mohr, K. Harland, A. Ahmed, B. Fuller, M. Ward, J. Torner. *Journal of Critical Care*, 2016, 36, 187-194.
- 25. "Rural Patients with Severe Sepsis or Septic Shock who Bypass Rural Hospitals have Increased Mortality: An Instrumental Variables Approach" with N. Mohr, K. Harland, A. Ahmed, B. Fuller, M. Ward, J. Torner, *Critical Care Medicine*, 2016, 45(1), 85-93.
- 26. "Potentially Avoidable Interfacility Transfer is a Costly Burden for Rural Families" with N. Mohr, K. Harland, S. Miller, J. Torner, *Academic Emergency Medicine*, 2016, 23(8), 885-894.
- 27. "Does Prescription Drug Coverage Improve Mental Health? Evidence from Medicare Part D" with P. Ayyagari. *Journal of Health Economics*, 2015, 41, 46-58.
- 28. "Spillover Effects of the Affordable Care Act? Exploring the Impact on Young Adult Dental Insurance Coverage" with P. Ayyagari. *Health Services Research*, 2015, 50(4), 1109-1124.

- 29. "Achieving Regionalization through Rural Inter-Hospital Transfer" with L. Feazel, A.B. Schlichting, G.R. Bell, A. Ahmed, B. Faine, A. Nugent, N. Mohr. *American Journal of Emergency Medicine*, 2015, 33(9), 1288-1296.
- 30. "Variation in Primary Care Service Patterns by Rural-Urban Location" with P. Weigel, F. Ullrich, K. Mueller. *Journal of Rural Health*, 2015, 32(2), 196-203.
- 31. "Will Health Care Reform Reduce Disparities in Insurance Coverage? Evidence from the Dependent Coverage Mandate" with P. Ayyagari. *Medical Care*, 2014, 52(6): 528-534.

#### NON PEER-REVIEWED BRIEFS & REPORTS

- 1. "Effects of the PPACA on Coverage and Access to Care in Metropolitan vs. Non-Metropolitan Areas Through 2016, *RUPRI Policy Brief 2019-5*, August 2019.
- 2. "Access, Utilization, and Cost Outcomes: Iowa Dental Wellness Plan Evaluation 2014-2016" with S. McKernan, E. Momany, A. Ingleshwar, P. Ayyagari, A. Singhal, A. Ghattas, P. Damiano. *Iowa Public Policy Center Report*, 2017.
- 3. "Summary Report of the Iowa Medicaid Health Home: Evaluation of a Health Home Program for Those with Chronic Illness" with E. Momany, P. Damiano, S. Bentler, N. Askelson, P. Nguyen-Hoang, *Iowa Public Policy Center Report*, 2015
- 4. "Iowa Wellness Plan Evaluation Interim Report" with P. Damiano, E. Momany, S. Bentler, S. McKernan, M. Pooley, B. McInroy, T. Heeren, *Iowa Public Policy Center Report*, 2015
- 5. "Post-Enrollment Challenges for Vulnerable Consumers and the Role for the Safety Net" with P. Damiano, E. Momany, S. Bentler, *Iowa Public Policy Center Policy Brief*, 2014
- 6. "Cost Analyses of the Iowa Medicaid Health Home Program" with E. Momany, P. Nguyen-Hoang, P. Damiano, S. Bentler, *Iowa Public Policy Center Report*, 2014
- 7. "Assessing the Impact of Rural Provider Service Mix on the Primary Care Incentive Program" with P. Weigel, F. Ulrich, K. Mueller, C. MacKinney, *RUPRI Policy Brief 2013-16*, December 2013
- 8. "The Health Insurance Marketplace in Iowa: The Business Perspective" with P. Damiano, S. Bentler, *Report to Iowa Department of Public Health*, 2013
- 9. "The Health Insurance Marketplace in Iowa: The Consumer Perspective" with P. Damiano, S. Bentler, Report to Iowa Department of Public Health, 2013

### **WORKING PAPERS / IN PROGRESS**

- 1. "Medicaid Expansion and Emergency Department Utilization: Assessing Effects Based on Patient Reported Type of Care", with G. Wehby, W. Lyu, under review, 2022.
- 2. "Effects of the Affordable Care Act Pediatric Dental Benefits Mandate on Children's Private Dental Insurance and Use of Services", with W. Lyu and G. Wehby, under review, 2022.

- 3. "Effects of National Insurance Expansion on Mental Health Outcomes: Evidence from MEPS", with G. Wehby, W. Lyu, working paper, 2022.
- 3. "The Impact of the Affordable Care Act's Medicaid Expansion on Out-of-Pocket Dental Care Expenditures A Look at States Providing Comprehensive Adult Dental Plans", with A. Ingleshwar, B. Momany, N. Askelson, P. Damiano, M. Jones, under review, 2022.
- 4. "Assessing the Acceptability of Alternative Caries Removal Techniques for treating Deep Carious Lesions: A Conjoint Survey among Dentists Practicing in a Midwestern American State", with P. Ortega-Verdugo, J. Warren, G. Gaeth, K. Carter, E. Kateeb, J. Kolker, under review, 2022.
- 5. "The Relationship Between Supplemental Nutrition Assistance Program (SNAP)
  Participation and Access to Dental Care among Low-Income US Adults", with A. Ingleshwar,
  N. Askelson, M. Jones, E. Momany, P. Damiano, under review, 2022.
- 6. "Medicaid Chronic Conditions Health Home Effects on Costs and Utilization: New Evidence from Iowa", with P. Nguyen, E. Momany, working paper, 2020.
- 7. "Heterogeneity and Health Insurance: Analyzing the Importance and Diversity of Selection Bias and Incentives in a Treatment-Effects Model" with P.K. Trivedi, formerly "What Drives Differences in Health Care Demand? The Role of Health Insurance and Selection Bias" HEDG Working Papers 12 (09).

### **RESEARCH GRANT SUPPORT**

**ACTIVE** 

MED-15-004 (PI: Peter Damiano) 07/01/2014 – 12/31/2025

NIH \$5,791,585

Role: Co-I

Iowa Health and Wellness Plan (IHAWP) Evaluation

This project will evaluate two programs in the Iowa Health and Wellness Plan (IHAWP). On January 1, 2014 Iowa implemented the Iowa Health and Wellness Plan (IHAWP), an 1115 Medicaid demonstration. IHAWP replaces the IowaCare program with plans that offer more covered services and a broader provider network, and expanded coverage to other eligible low-income adults in Iowa who were not previously enrolled in IowaCare through two new programs: the Marketplace Choice and the Wellness Plan

U1 CRH (PI: Keith Mueller) 06/01/2020 – 08/31/2026

HRSA Role: Co-I

Rural Health Research Grant Program Cooperative Agreement

The RUPRI Center for Rural Health Policy Analysis at the University of Iowa will complete projects within this topic of concentration: The effects of payment and other policies on health care organizations and health plans in rural places.

COMPLETED

R03DEO27756-01A1 04/01/2019 - 03/31/2022

NIH/NIDCR \$303,000

Role: Principal Investigator

Investigating the Effects of Mandating Pediatric Oral Health Services as Essential Health Benefits As part of recent national health insurance reforms, pediatric dental benefits must be included in private marketplace insurance plans for children 18 and under and oral health exams must be included at no cost to patients age 10 and under. This study will evaluate the effects of these mandates on take-up of dental coverage and use of dental care among children.

R03DEO28041-01 09/01/2018 - 08/31/2021

NIH/NIDCR \$305,000

Role: Co-Investigator

The Impact of Recent Medicaid Expansions on Dental Services

This study will examine the effects of the ACA Medicaid expansions on use of dental services among low-income adults using nationally representative data and quasi-experimental designs.

12/01/2017 - 11/30/2020R21MH115253-01

NIH/NIMH \$371,183

Role: Principal Investigator

Insurance Coverage Effects on Access to Mental Health Services and Outcomes This study will investigate how removing a significant barrier to health care, lack of health

insurance, affects mental health outcomes for the populations targeted by recent public and commercial insurance expansions. The proposed research will also gain insight into how obtaining health insurance affects mental health, including changes in access to services and potential changes

in household spending.

R03DEO272-01A1 09/01/2016 - 02/28/2019

NIH/NIDCR \$228,750

Role: Principal Investigator

National Expansion of Dental Insurance Among Young Adults: A Natural Experiment This study will evaluate the effects of a national expansion of private dental insurance among young adults on utilization of preventive and curative dental services as well as effects on dental spending.

The study will also assess how other factors modify this impact in order to provide a comprehensive analysis that may serve as groundwork to inform future policies affecting dental insurance.

10/01/2015 - 04/31/2019MED-17-011 (PI: Peter Damiano)

DHHS/CMS \$1,104,820

Role: Co-I

Iowa's State Innovation Models (SIM)

To conduct robust evaluations that demonstrate the effectiveness of the Iowa multi-payer valuebased purchasing model based on the specific needs within Iowa's State Innovation Models (SIM)

Cooperative Agreement with CMS.

07/01/2016 - 06/30/2019MED-17-011 (PI: Peter Damiano)

DHHS/CMS \$254,924

Role: Co-I

Evaluations for the Medicaid Health Home and Integrated Health Home Programs

This study evaluates the state of Iowa's efforts to implement health home programs as part of the

Medicaid program and for an at-risk population that suffers from mental health issues.

1U1CRH29074-01 (PI: Marcia Ward) 09/01/2015 - 08/31/2019

HRSA \$1.500.000

Role: Co-I

Telehealth Focused Rural Health Research Center Cooperative Agreement

The goal of this project will be to conduct and disseminate research on rural telehealth that contributes to building a high performance system in rural America.

1RH227868-03-01-UI (PI: Marcia Ward) 10/15/2016 - 08/31/2017

HRSA \$288,759

Role: Co-I

Avera EB TNGP Evaluation

Rural Tele-Health Research Center will serve as a research partner with Avera eCARE to facilitate several research projects related to Avera's tele-emergency services.

R18HS021422-02 (PI: Victoria Steelman) 09/30/2013 – 09/29/2016

AHRQ \$346,041

Role: Co-I

Implementing Safe Practices for Prevention of Perioperative Hypothermia

Most of the patients undergoing the 45 million surgical procedures in the US each year will experience perioperative hypothermia unless effective safe practices are used. Mild hypothermia triples the risk of surgical site infection, quadruples the risk of morbid cardiac events, and increases blood loss. The objective in this study is to evaluate the effect of the Prevention of Perioperative Hypothermia (PPH) Safety Toolkit on adherence to safe practices for prevention of perioperative hypothermia and selected outcomes (e.g. rates of hypothermia, cost).

U1 CRH20419-04 (PI: Keith Mueller) 06/01/2010 – 08/31/2016

HRSA \$3,132,494

Role: Co-I

Rural Health Research Grant Program Cooperative Agreement

The RUPRI Center for Rural Health Policy Analysis at the University of Iowa will complete projects within this topic of concentration: The effects of payment and other policies on health care organizations and health plans in rural places. The Center will continue to use the framework of the continuum of care when assessing how essential services are sustained locally and linked to services across the entire continuum, whether those services are local, regional, or national.

PI: Nick Mohr 07/01/2014 - 06/30/2015

Children's Miracle Network \$49,993

Role: Co-I

Pediatric Inter-Hospital Transfer Practices: Outcomes and Costs

The goal of this project is to describe the role of inter-hospital transfer among children in rural Iowa to (1) describe the prevalence and costs associated with inter-hospital transfer and (2) identify a cohort of children with demographic and care-associated factors that place them at high risk of being discharged from receiving hospitals without medical procedures or admission.

UI College of Public Health 03/20/2013 – 12/20/2014

Temporary Disruptions in Health Insurance \$10,000

Role: Principal Investigator

This project will investigate the impact of temporary gaps in health insurance coverage on emergency department utilization. We will examine whether temporary disruptions result in differing patterns of emergency department utilization as compared to continuously uninsured individuals and continuously insured individuals. We also classify emergency department contacts into emergency

and non-emergency visits to further characterize the effect of temporary versus continuous lack of health insurance coverage.

MED-13-014 (PI: Peter Damiano) 03/20/2013 – 12/20/2014

Iowa Department of Human Services \$298,708

Adult Medicaid Quality

Test and evaluate methods for collection and reporting the Initial Core Set Measures. Report and use the data for monitoring and improving access and the quality of care in Medicaid

5883HBE05 (PI: Peter Damiano) 09/01/2012 – 10/31/2013

Iowa Department of Public Health \$70,000

Role: Co-I

Iowa Health Benefit Exchange Consumer and Business Research Survey

Develop survey questions targeted at Iowa consumers and small business to gather comprehensive data on a variety of concepts of the Health Benefit Exchange. Ensure adequate engagement of key stakeholder groups in Iowa representing consumers and small businesses to disseminate the survey.

#### **AWARDS & HONORS**

Apr 2021	College of Public Health Faculty Teaching Award
Mar 2019	Excellence in Mental Health Policy and Economics Research Award for 2019,
	Awarded by The Journal of Mental Health Policy and Economics
Aug 2018	NIH Loan Repayment Program Award 2018-2020, National Institute on Minority
	Health and Health Disparities
Dec 2013	New Faculty Investigator Award/Grant 2013-2014 College of Public Health New
	Investigator Research Award
Apr 2011	Philip Saunders Outstanding Introductory Associate Instructor Award
May 2007	Graduate Fellowship Award 2007-2008 Graduate Fellowship Award, Department of
	Economics, Indiana University

## **CONFERENCE / SEMINAR PARTICIPATION**

2022	College of Nursing Grants Workshop, Iowa City, IA
2022	DePaul University, Economics Research Seminar, Chicago, IL
2019	American Society of Health Economists, 8th Conference, Washington, DC
2018	American Society of Health Economists, 7th Biennial Conference, Atlanta, GA
2017	Midwest Health Economics Conference, Minneapolis, MN
2016	American Society of Health Economists, 6th Biennial Conference, Philadelphia, PA
2015	Academy Health, Annual Research Meeting, Minneapolis, MN
	DePaul University, Health Economics Symposium, Chicago, IL
	Midwest Health Economics Conference, Iowa City, IA
2014	College of Nursing Research Forum, Iowa City, IA
	Midwest Health Economics Conference, Champaign, IL
	Academy Health, Annual Research Meeting, San Diego, CA
	American Society of Health Economists, 5th Biennial Conference, Los Angeles, CA
2013	Academy Health, Annual Research Meeting, Baltimore, MD
2012	American Society of Health Economists, 4rd Biennial Conference, Minn., MN
2011	Bradley University, Visiting Economist Series, Peoria, IL
	Applied Econometrics Seminar, Indiana University, Bloomington, IN

2010

#### **OTHER PROFESSIONAL ACTIVITIES**

Member: American Economic Association, American Society of Health Economists

Ad Hoc Grant Reviewer: Mental Health Services Research Committee (SERV), National Institute of Mental Health Initial Review Group, NCCIH Training and Education Review Panel, ZAT1 Special Emphasis Panel

Scientific Review Committee: American Society of Health Economists Conference (2016, 2018, 2019)

Referee: American Journal of Health Economics, Health Economics, Health Services Research, BMC Health Services Research, Economics and Human Biology, Economics Letters, INQUIRY, Journal of Health Economics, Journal of Rural Health, Journal of Policy Analysis and Management, Medical Care, Medical Care Research and Review, Review of Economics of the Household

## STUDENT ADVISING/MENTORING

PHD Students

Ufuoma Ejughemre, HMP, Primary Advisor, 2021-present

Onyinye Oyeka, HMP, Dissertation Co-Chair/Primary Advisor, 2017-present

J. Alton Croker, HMP, Dissertation Committee Co-Chair, 2020-2021

Jason Semprini, HMP, Dissertation Committeee, Mentorship Team, 2020-present

Joanne Constantin, HMP, Mentorship Team, 2020-present

AK Ali, HMP, Mentorship Team, 2019-present

Wei Lyu, HMP, Dissertation Committee/Mentorship Team, 2015-2020

Haobing Qian, HMP, Dissertation Committee/Mentorship Team, 2016-2021

Aparna Ingleshwar, Dental Public Health, Dissertation Committee Member, 2016-2022

Paula Ortega Verdugo, Dental Public Health, Dissertation Committee Member, 2016-2019

Yan Zhang, Epidemiology, Comprehensive Exam Committee Member, 2016

George Pro, Community and Behavioral Health, Dissertation Committee Member/Comprehensive Exam Committee Member, 2016-2018

Exam Committee Wember, 2010-2016

Youn Soo Jung, Economics, Dissertation Committee Member, 2017

### **TEACHING ACTIVITIES**

#### University of Iowa, Department of Health Management and Policy

Primary Instructor

CPH3220 Public Health as a Public Good, 2021, 2018 (Fall semesters)

HMP7965 Analytic Issues in Health Services Research II, 2023, 2021, 2019 (Spring semesters)

HMP5320 Analytics for Health Care Management, 2014-2023 (Spring semesters)

HMP5320 Analytics for Health Care Management (Executive MHA), 2015-2023 (Spring semesters)

HMP5000 Professional Development Seminar (MHA), 2020 (Fall) HMP7550 Cost Effectiveness and Decision Analysis, 2022, 2013-2017 (Fall semesters)

### University of Iowa, Department of Preventive and Community Dentistry

Instructor

DPH5014 Dental Care Policy and Financing, Spring 2020, 2018, 2016, 2014

### **Indiana University, Department of Economics**

Primary Instructor

ECON 308 Public Finance: Spring 2011, Fall 2011

ECON 202 Principles of Macroeconomics: Fall 2010, Summer 2011

ECON 201 Principles of Microeconomics: Summer 2008, Fall 2009, Summer 2010

Teaching Assistant

ECON 201 Principles of Microeconomics: Spring 2009, Spring 2010

ECON 321 Intermediate Microeconomics: Fall 2008

### **UNIVERSITY AND DEPARTMENTAL SERVICE ACTIVITIES**

Nov 2022 – Present	Occupational and Environmental Health Dept DEO Search Committee
Oct 2019 – Present	Academic Quality Improvement Committee, HMP
Jan 2019 – Present	Department Consulting Group, Health Management and Policy Dept.
Aug 2017 – Present	Undergraduate Program Committee, College of Public Health
Jul 2022 – Present	Faculty Council, College of Public Health
Jul 2018 – Jun 2021	
Jul 2012 – Present	Masters in Health Administration Quality Improvement Committee
Oct 2020 – May 2022	MHA Program Director Search Committee
Jan 2021 – May 2022	Health Management and Policy Dept DEO Search Committee
Jun 2020 – Oct 2020	Associate Dean for Academic Affairs Search Committee
Aug 2019 – May 2020	Community and Behavioral Health Dept DEO Search Committee
Jan 2013 – May 2019	Analytical Curriculum Subcommittee, MHA QIC, EMHA QIC
Jan 2015 – Dec 2015	Biostatistics Dept. DEO Search Committee
May 2013 – Dec 2013	Business Leadership Network, College of Public Health