

Kenneth Anderson

College of Public Health Curriculum Vitae
Department of Health Management and Policy
kenneth-anderson@uiowa.edu

March 2026

Educational and Professional History

Degrees Earned

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| 1974 | BS, University of Iowa, Iowa City, Iowa
Honors/Distinctions: with High Honors |
| 1978 | DO, College of Osteopathic Medicine and Surgery, Des Moines, Iowa |
| 1993 | Certificate in Harvard-Mercy Executive Program in Health Management and Policy,
Harvard University School of Public Health, Cambridge, Massachusetts |
| 1996 | MS in Administrative Medicine, University of Wisconsin-Madison, Madison, Wisconsin |

Postgraduate

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|-------------|--|
| 1978 - 1979 | Family Practice Internship, Iowa Lutheran Hospital, Des Moines, Iowa |
| 1979 - 1981 | Family Practice Residency, Iowa Lutheran Hospital, Des Moines, Iowa |
| 1980 - 1981 | Chief Resident in Family Practice, Iowa Lutheran Hospital, Des Moines, Iowa |
| 1981 - 1983 | Internal Medicine Residency, Yale University-Norwalk Hospital, New Haven/Norwalk,
Connecticut |
| 1982 - 1983 | Chief Resident in Internal Medicine, Yale University-Norwalk Hospital, New
Haven/Norwalk, Connecticut |
| 1983 - 1985 | Clinical Fellowship in Nephrology, L.A. County/University of Southern California, Los
Angeles, California |
| 2002 - 2003 | National Patient Safety Leadership Fellowship, Health Forum/National Patient Safety
Foundation, San Francisco, California |
| 2007 - 2008 | Year IV Fellowship Class in National Patient Safety Improvement Corps,
AHRQ/VA/HHS/NCPS |

Certifications

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| 1981 - Present | Board Certified Diplomate, American Board of Family Practice
Recertified 1988, 1995, 2008 |
| 1999 - Present | Certified Physician Executive, American College of Physician Executives, Florida |
| 2007 - Present | Certified Facilitator/T, VA Employee Education System |

Employment History

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| 1985 - 1991 | Director of Dialysis, Chief of Nephrology, Iowa Lutheran Hospital, Des Moines, Iowa |
| 1986 - 1996 | Transplant Physician, Renal Transplant Program, Mercy Hospital Medical Center, Des
Moines, Iowa |

1986 - 1996	Clinical Instructor, Department of Internal Medicine, University of Osteopathic Medicine and Surgery, Des Moines, Iowa
1988 - 1996	Director of Dialysis, Chief of Nephrology, Mercy Hospital Medical Center, Des Moines, Iowa
1988 - 1996	Transplant Physician, Cardiac Transplant Program, Mercy Hospital Medical Center, Des Moines, Iowa
1993 - 1996	Director of Dialysis, St. Anthony's Medical Center, Carroll, Iowa
2008 - 2014	Chief Medical Quality Officer, NorthShore University Health System, Evanston, Illinois
2008 - 2014	Co-Director, Center for Clinical and Research Informatics, NorthShore University Health System, Evanston, Illinois
2008 - 2014	Council Member, Center for Study of Complex Diseases, NorthShore University Health System, Evanston, Illinois
2008 - 2014	Curriculum Director, Quality Fellowship Program, NorthShore University Health System, Evanston, Illinois
2014 - 2017	Acting President and CEO, Health Research & Educational Trust, American Hospital Association, Chicago, Illinois
2014 - 2017	Chief Operating Officer, Health Research & Educational Trust, American Hospital Association, Chicago, Illinois
2018 - 2019	Interim Dean, College of Osteopathic Medicine, Des Moines University, Des Moines, Iowa
2020 - 2024	Clinical Associate Professor, Department of Health Management and Policy, College of Public Health, University of Iowa, Iowa City, Iowa
2020 - Present	Director, Executive Master of Health Administration Program, Department of Health Management and Policy, College of Public Health, University of Iowa, Iowa City, Iowa
2024 - Present	Clinical Professor, Department of Health Management and Policy, College of Public Health, University of Iowa, Iowa City, Iowa

Honors and Awards

1978	Department of Anatomy Award, College of Osteopathic Medicine and Surgery, Des Moines, Iowa
1988	Faculty Member of the Year, Iowa Lutheran Hospital Family Practice Residency, Des Moines, Iowa
1996 - 1997	Honored Member, National Directory of Who's Who in American Health Care Executives, New York, New York
2012 - 2013	Top 125 Physician Leaders of Hospitals and Health Systems in America, Becker's Hospital Review, Chicago, Illinois
2013	Undiagnosed Hypertension Project Healthcare Informatics Innovator Award, Healthcare Informatics
2014	Top 100 Chief Medical Officers, Becker's Hospital Review, Chicago, Illinois
2012 - 2015	America's Top Physicians, Consumers' Research Council of America, Washington, District of Columbia
2019	Alumnus of the Year, College of Osteopathic Medicine, Des Moines University, Des Moines, Iowa

1998 - Present Member, Who's Who in America, Who's Who in the World, New York, New York

Teaching

Course Teaching

University of Iowa

Summer 2019	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 14
Summer 2020	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 14
Summer 2020	Interprofessional Health Care Admin II, HMP:5002:0002, Credit Hours: 3, Enr: 13
Fall 2020	Healthcare Quality Management, HMP:5310:0002, Credit Hours: 2, Enr: 10, Percent of Course: 100.0%
Spring 2021	Healthcare Quality Management, HMP:5310:0001, Credit Hours: 2, Enr: 29, Percent of Course: 100.0%
Spring 2021	Healthcare Quality Management, HMP:5310:0001, Credit Hours: 2, Enr: 26, Percent of Course: 100.0%
Summer 2021	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 9
Summer 2021	Interprofessional Health Care Admin II, HMP:5002:0002, Credit Hours: 3, Enr: 15
Summer 2021	M.H.A. Integrative Capstone, HMP:6150:0002, Credit Hours: 2, Enr: 15, Percent of Course: 100.0%
Fall 2021	Healthcare Quality Management, HMP:5310:0002, Credit Hours: 2, Enr: 9, Percent of Course: 100.0%
Spring 2022	Healthcare Quality Management, HMP:5310:0001, Credit Hours: 2, Enr: 29, Percent of Course: 100.0%
Summer 2022	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 10
Summer 2022	Interprofessional Health Care Admin II, HMP:5002:0002, Credit Hours: 3, Enr: 9
Summer 2022	M.H.A. Integrative Capstone, HMP:6150:0002, Credit Hours: 2, Enr: 8, Percent of Course: 100.0%
Spring 2023	Healthcare Quality Management, HMP:5310:0001, Credit Hours: 2, Enr: 26, Percent of Course: 100.0%
Spring 2023	The US Health System in a Global Context, CPH:2400:0001, Credit Hours: 3, Enr: 72, Percent of Course: 100.0%
Summer 2023	Interprofessional Health Care Admin II, HMP:5002:0002, Credit Hours: 3, Enr: 10, Percent of Course: 100.0%
Summer 2023	M.H.A. Integrative Capstone, HMP:6150:0002, Credit Hours: 2, Enr: 11, Percent of Course: 100.0%
Fall 2023	Healthcare Quality Management, HMP:5310:0002, Credit Hours: 2, Enr: 11, Percent of Course: 100.0%
Spring 2024	Healthcare Quality and Operations Management, HMP:5310:0001, Credit Hours: 3, Enr: 15, Percent of Course: 100.0%

Spring 2024	The US Health System in a Global Context, CPH:2400:0001, Credit Hours: 3, Enr: 100, Percent of Course: 100.0%
Summer 2024	Interprofessional Health Care Admin II, HMP:5002:0002, Credit Hours: 3, Enr: 8, Percent of Course: 100.0%
Summer 2024	M.H.A. Integrative Capstone, HMP:6150:0002, Credit Hours: 2, Enr: 8, Percent of Course: 100.0%
Fall 2024	Healthcare Quality and Operations Mgmt, HMP:5310:0002, Credit Hours: 3, Enr: 6, Percent of Course: 100.0%
Summer 2025	Interprofessional Health Care Admin II, HMP:5002:0002, Credit Hours: 3, Enr: 9, Percent of Course: 100.0%
Summer 2025	M.H.A. Integrative Capstone, HMP:6150:0002, Credit Hours: 2, Enr: 9, Percent of Course: 100.0%
Fall 2025	Healthcare Quality Management, HMP:5310:0EXW, Credit Hours: 2, Enr: 8, Percent of Course: 100.0%
Fall 2025	Health Policy, HMP:5610:0EXW, Credit Hours: 3, Enr: 6, Percent of Course: 100.0%
Spring 2026	Healthcare Quality and Operations Mgmt, HMP:5310:0001, Credit Hours: 3, Enr: 22, Percent of Course: 100.0%

Scholarship/Professional Productivity

Publications or creative works

Peer-reviewed papers and journal articles

1. **Anderson, K. P.**, Atlas, E., Ahern, M. J. & Weisbrot, I. M. (1983). Central nervous system toxoplasmosis in homosexual men. *The American Journal of Medicine* 75 (5) 877-81. DOI: [10.1016/0002-9343\(83\)90420-5](https://doi.org/10.1016/0002-9343(83)90420-5). PMID: [6638054](https://pubmed.ncbi.nlm.nih.gov/6638054/). ISSN: 0002-9343
2. **Anderson, K. P.**, Buchsbaum, B. L., Cohen, J. M., Iannone, L., Ghali, M. G. & Tannenbaum, M. A. (1992). Renal Angioplasty in High Risk Patients. *American Journal of Hypertension* 5 (5, part 2) 132.
3. **Anderson, K. P.** (1995). The Failures of the Health Insurance Markets in the United States: Where do we go from here?.
4. **Anderson, K. P.** (2001). Affecting Cultural Change: Implementing a Non- Punitive Reporting Policy. The Memorial Experience. *Journal of the American Society for Healthcare Risk Management*.
5. **Anderson, K. P.**, Neaman, M. & Behrens, E. (2012). Reducing readmissions. *Modern Healthcare*.
6. (2016). 2016 Kaiser/HRET Employer Health Benefits Survey. *Health Affairs* 35 (10).

Books

1. **Anderson, K. P.** (2018). Saving the Heart of American Health Care: How Patients and Their Doctors Can Mend a Broken System. CreateSpace Independent Publishing Platform. ISBN: 978-1983745850
2. **Anderson, K. P.** (2019). Healing Values: How Patient Experiences Are Impacted by Those Who Care For and About Them.

Abstracts

1. Brautbar, N., Maggott, M., **Anderson, K.**, Henton, S. & Massry, S. (1984). Effects of Magnesium Depletion on Myocardial Cellular Bioenergetics and Phospholipid Metabolism. Los Angeles, CA: IX International Congress of Nephrology.
2. Brautbar, N., **Anderson, K.**, Maggott, M. & Massry, S. (1984). Effects of Magnesium Depletion on Skeletal Muscle Cellular Bioenergetics. Washington, DC: American Society of Nephrology Annual Meeting.
3. Brautbar, N., **Anderson, K.**, Tran, A. & Massry, S. (1985). Effects of Magnesium Depletion and Repletion on Skeletal Muscle Myofibrillar Bioenergetics. Los Angeles, CA: 2nd International Congress on Magnesium.
4. **Anderson, K.**, Brautbar, N. & Massry, S. (1985). Effect of Magnesium Depletion and Repletion on Myocardial Bioenergetics. Los Angeles, CA: Young Investigator's Forum American Heart Association.
5. **Anderson, K. P.** (2012). Screening for undiagnosed Hypertension: A case study in the translation of quality research into operations. Paris: International Forum on Quality & Safety in Healthcare.

Non-peer-reviewed journal articles

1. **Anderson, K. P.** (2011). A Performance Improvement CME Initiative for the Hospital Acquired Conditions DVT/PE Measure. The American Medical Association.
2. **Anderson, K. P.** (2012). Variation in the Pulmonary Embolism Rate of Emergency Department Physician Ordered Chest CT Scans to Evaluate for Pulmonary Artery Embolism and Its Importance in Value Based Healthcare. RSNA 2012, Paper VSER31-03.

Grants and Contracts

Completed

1. Effects of Amlodipine on Essential Hypertension Amlodipine Cardiovascular Community Trial; Pfizer Laboratories
 - 1991 - 1992
2. Hospital Engagement Network (HEN); Centers for Medicare and Medicaid Services; Anderson, Kenneth (Co-Principal)
 - 2015 - 2016
3. Hospital Improvement Innovation Network (HIIN); Centers for Medicare and Medicaid Services; Anderson, Kenneth (Co-Principal)
 - 2016 - 2018

Presentations

Oral Presentations

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| 1985 | Approach to the Diagnosis and Treatment of Hypertension. Iowa Lutheran Hospital Family Practice Residency, Des Moines, Iowa. |
| 1986 | Approach to the Diagnosis and Treatment of Hypertension. Iowa Lutheran Hospital Family Practice Residency, Des Moines, Iowa. |
| 1986 | Use of PAN Membranes to Enhance Dialysis Adequacy. Presented at International Conference on Dialysis Membranes, Marrakesh, Morocco. |
| 1987 | Approach to the Diagnosis and Treatment of Hypertension. Iowa Lutheran Hospital Family Practice Residency, Des Moines, Iowa. |
| 1987 | Hypertension in the Elderly. Indiana State Medical Association, Evansville, Indiana. |

- 1987 New Approaches to the Diagnosis and Treatment of Hypertension. Iowa Osteopathic Medical Association, Des Moines, Iowa.
- 1988 Approach to the Diagnosis and Treatment of Hypertension. Iowa Lutheran Hospital Family Practice Residency, Des Moines, Iowa.
- 1988 Hypertension in the Elderly. Normandy Hospitals Internal Medicine Residency, St. Louis, Missouri.

- 1988 Secondary Forms of Hypertension. Missouri State Osteopathic Medical Association, Jefferson City, Missouri.
- 1989 Approach to the Diagnosis and Treatment of Hypertension. Iowa Lutheran Hospital Family Practice Residency, Des Moines, Iowa.
- 1989 Approach to the Diagnosis and Treatment of Hypertensive Emergencies. Presented at Emergency Medicine Forum, Mercy Hospital Medical Center, Des Moines, Iowa.
- 1989 Extracorporeal Ascitic Fluid Dialysis. Presented at 11th Annual Meeting, Iowa Renal Physicians, Iowa City, Iowa.
- 1989 Renal Artery Angioplasty As Treatment For Secondary Forms of Hypertension. Presented at Heart Day, Regional Heart Institute of St. Anthony Medical Center, Rockford, Illinois.
- 1992 Renal Artery Angioplasty in High Risk Patients. American Society of Hypertension, New York, New York.
- 1993 Renal Artery Stenosis and Secondary Hypertension. Presented at Cardioforum: Trends in Cardiovascular Healthcare, Des Moines, Iowa.
- 1994 Newer Treatments For Diabetic Renal Disease. St. Anthony's Medical Center Medical Updates, Carroll, Iowa.
- 1995 Community-Driven Health Care Reform. Presented at 66th Annual Meeting, Iowa Hospital Association, Des Moines, Iowa.
- 1995 Continuous Quality Improvement As a Quality Tool. Presented at Business Consortium For Health Care Reform, Iowa.
- 1995 Continuous Quality Improvement in Managed Care. Catholic Health Care Consortium, Chicago, Illinois.
- 1995 Influencing Provider Practice Behavior Using CQI. Presented at Data Directions for Iowa, Iowa Health Reform Transition Team, Des Moines, Iowa.
- 1995 Use of Angiotensin-Converting Enzyme Inhibitors In Treatment of Diabetic Nephropathy. Iowa Pharmacy Association, Des Moines, Iowa.
- 2001 VHA Central Patient Safety Workshops, Indianapolis, Indiana.
- 2001 Cultural Aspects of Patient Safety Systems. Presented at VHA Patient Safety Workshop, Indianapolis, Indiana.
- 2001 Patient Safety as Part of a Cultural Transformation. Presented at The Partnership Symposium of P4PS, Dallas, Texas.
- 2003 Innovation and Patient Safety. National Patient Safety Fellowship, San Francisco, California.
- 2004 Creating a Culture of Innovation – The Benefits of Research and Development. American College of Healthcare Executives National, Chicago, Illinois.

- 2004 Quality and Safety Through Innovation. Presented at American Society of Quality Regional Meetings, Elkhart, Indiana.
- 2004 Migration to Safety Boundaries. VHA Central, Indianapolis, Indiana.
- 2005 Breakthroughs in Simulation in a Community Hospital Environment. Presented at VHA National Physician Leadership Conference, Chicago, Illinois.
- 2005 Innovation and Patient Safety System Design. Indiana Association for Healthcare Quality, Indianapolis, Indiana.
- 2007 Establishing a Patient Safety Culture. Presented at 110th Annual Convention, Indiana Osteopathic Association, Merrillville, Indiana.
- 2007 The Examined Life: Writing and the Art of Medicine. University of Iowa Carver College of Medicine, Iowa City, Iowa.
- 2008 Prevention of Catheter Associated Urinary Tract Infections. VHA Upper Midwest, Lake Geneva, Wisconsin.
- 2008 Quality and Safety Through Innovation. Presented at American Society of Quality Regional Meetings, Elkhart, Indiana.
- 2009 Outcomes in the Hospital of the Future. Presented at HealthLeaders Media 09: The Hospital of the Future, Chicago, Illinois.
- 2010 Organizing Quality Programs in Academic Medical Centers. IHI Open School Chapter, Northwestern University, Downers Grove, Illinois.
- 2010 President's Lecture Series on Quality. University of Chicago, Chicago, Illinois.
- 2010 Safe Surgery Program Implementation. Presented at President's Lecture Series, University of Chicago, Chicago, Illinois.
- 2010 Strategies to Engage Physicians in Quality. Presented at Sg2 INSIGHT Meeting, Skokie, Illinois.
- 2011 Consumerism in Healthcare Quality. Booth School, University of Chicago, Chicago, Illinois.
- 2011 Introduction to the Quality Mini-Fellowship Experience. Presented at First Annual University of Chicago Department of Family Medicine Scholarly Day, Chicago, Illinois.
- 2011 President's Lecture Series on Quality. University of Chicago, Chicago, Illinois.
- 2012 Organizing Effective Quality Strategies. VHA Upper Midwest Improvement Leader Network, Minneapolis, Minnesota.
- 2012 President's Lecture Series on Quality. University of Chicago, Chicago, Illinois.
- 2012 The Quality-Research Connection – Plenary Session. Presented at 2nd Annual University of Chicago Department of Family Medicine Scholarly Day, Chicago, Illinois.
- Apr 2012 Prevention of Falls in a Hospital Setting. Presented at International Forum on Quality & Safety in Healthcare, Paris, France.
- Oct 2012 Quality in Healthcare. Presented at Department of Health Studies, Division of Biological Sciences, University of Chicago, Chicago.
- 2013 President's Lecture Series on Quality. University of Chicago, Chicago, Illinois.
- Jan 2013 Protocol-Driven Healthcare. Presented at Annual Practice Symposium, NorthShore University HealthSystem.
- May 2013 Primer on Quality Improvement. Booth School, University of Chicago, Chicago, Illinois.

Sep 2013	Clinical Integration Design and Deployment. Presented at Medical Executives Forum, Illinois Hospital Association.
Sep 2013	The Pace of Transformation. The Advisory Board Post-Acute Care Collaborative, Chicago, Illinois.
Apr 2014	Use of Big Data in Medical Decision Making. Presented at MBA conference, Wharton School of Business, Philadelphia, Pennsylvania.
May 2014	Primer on Quality Improvement. Booth School, University of Chicago, Chicago, Illinois.
Oct 2014	Population Health Challenges. Presented at Mayo Clinic Care Network Rural Conference, Rochester, Minnesota.
May 2015	Primer on Quality Improvement. Booth School, University of Chicago, Chicago, Illinois.
Jul 2015	Performance Improvement Primer. Northwestern University Center for Healthcare Studies, Chicago, Illinois.
Nov 2015	Health System Role in Setting the Culture of Health. Presented at Annual Meeting, American Public Health Association, Chicago, Illinois.
Mar 2016	The Future of Public Health Improvement Projects. Presented at Annual Meeting, Association for Community Health Improvement, Baltimore, Maryland.
Mar 2016	US Health Care in the Era of ACA. American Case Management Association, Richmond, Virginia.
Apr 2016	Hunger as a Social Determinant of Health. Presented at Root Cause Coalition First Organizing Session, New York, New York.
Apr 2016	Population Health Improvement. Presented at 39th Annual Health Care Quality & Patient Safety Conference, ABQAURP, Tampa, Florida.
May 2016	Primer on Quality Improvement. Booth School, University of Chicago, Chicago, Illinois.
Jun 2016	Presented at 24th International Conference on Health Promoting Hospitals and Health Services, Yale University, New Haven, Connecticut.
Sep 2016	Colorectal Cancer Screening in Community Health Centers. Presented at Improving Links of Care – Hospitals and Health Systems, American Cancer Society, Washington, District of Columbia.
Oct 2016	Improving Outcomes: Measuring Up to the Metrics. Presented at H&HN Executive Forum, Chicago, Illinois.
Feb 27, 2018	Innovation in Health Care Quality. Presented at Quality Fellowship Program, University of Chicago, Chicago, Illinois.
Feb 25, 2019	Medical Ethics of Organ Transplantation. Des Moines University, Des Moines, Iowa.

Service

Professional Service

National/International Committees

1989 - 1994	President's National Health Policy Advisory Team, Tom Harkin, Washington, District of Columbia, Member
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1990 - 1995	Medical Review Board, Network #12, Health Care Financing Administration, Kansas City, Missouri, Member
1994 - 1995	Medical Review Board, Network #12, Health Care Financing Administration, Kansas City, Missouri, Chair
1997 - 2000	Physician Leadership Council, HMP Alliance - VHA Hospitals, Dallas, Texas, Member
2000 - 2008	Improvement Leaders Network, VHA National, Dallas, Texas, Member
2000 - 2008	National Physician Leadership Committee, VHA National, Dallas, Texas, Member
2005 - 2008	National Advisory Board, Grossology Grant Project, Indianapolis, Indiana, Board of Advisors
2007 - 2008	Patient Safety Improvement Corps, VA Employee Education System, AHRQ, National Center for Patient Safety, HHS, Ann Arbor, Michigan, Member
2005 - 2014	American Board of Quality Assurance & Utilization, Review Physicians, Inc., Member
2010 - 2014	IHI Open School Chapter, NorthShore University Health System, Evanston, Illinois, Chapter Leader and Founder
2003 - 2015	Baldrige Award Senior Alumni Examiner, Baldrige National Quality Program, Gaithersburg, Maryland, Member
2014 - 2016	Global Scientific Committee, International Hospital Federation, Geneva, Switzerland, Member
2015 - 2016	National Colorectal Cancer Roundtable Advisory Council, American Cancer Society, Washington, District of Columbia, Member
2015 - 2016	National Alliance to Foster Multi-Sector Initiatives in Improving the Health of America's Communities, Lexington, Kentucky, Member
2015 - 2016	The Root Cause Coalition, Addressing Hunger as a Health Issue, Washington, District of Columbia, Founding Member
2015 - 2016	The Coalition for Quality in Geriatric Surgery, T, Chicago, Illinois, Member

State/Local Committees

1989 - 1990	Board of Advisors, Iowa Lutheran Hospital, Des Moines, Iowa, Officer, Secretary
1991 - 1992	Department of Internal Medicine, Mercy Hospital Medical Center, Des Moines, Iowa, Vice Chair
1992 - 1993	Physician Reporting Advisory Committee, Blue Cross Blue Shield of Iowa, Des Moines, Iowa, Member
1992 - 1993	Board of Directors, Mercy Hospital Medical Center, Des Moines, Iowa, Board of Directors
1992 - 1993	Organized Delivery System Task Force, Mercy Hospital Medical Center, Des Moines, Iowa, Member
1992 - 1993	Credentials Committee, Mercy Hospital Medical Center, Des Moines, Iowa, Chair
1992 - 1994	Executive Committee, Medical Staff, Mercy Hospital Medical Center, Des Moines, Iowa, Member
1993 - 1994	Medical Staff, Mercy Hospital Medical Center, Des Moines, Iowa, Officer, President
1994 - 1995	Policy Committee, Iowa State Department of Public Health, Des Moines, Iowa, Member

1995	Transplant/Artificial Heart Committee, Mercy Hospital Medical Center, Des Moines, Iowa, Chair
1988 - 1996	Dialysis Committee, Mercy Hospital Medical Center, Des Moines, Iowa, Chair
1990 - 1996	Medical Review Board, Blue Cross Blue Shield, Des Moines, Iowa, Member
1993 - 1996	SecureCare of Iowa, Des Moines, Iowa, Medical Director
1994 - 1996	Health Practices Review Team, SecureCare of Iowa, Des Moines, Iowa, Chair
1994 - 1996	Medical Quality Assurance Committee, Mercy Hospital Medical Center, Des Moines, Iowa, Member
1994 - 1996	Iowa State Board of Health, Lucas State Office Building, Iowa, Member
1999	Healthy Community Initiative of St. Joseph County, South Bend, Indiana, Member
1998 - 2000	Indiana State Perinatal Committee, Indianapolis, Indiana, Member
2005 - 2008	Council on Quality and Safety, Indiana Hospital & Health Association, Indianapolis, Indiana, Member
2006 - 2008	Northern Indiana Cancer Research Consortium, South Bend, Indiana, Chairman of the Board
2006 - 2008	River Bend Cancer Ser, South Bend, Indiana, Board Member
2010 - 2014	Quality Care Institute, Illinois Hospital Association, Naperville, Illinois, Member
2012 - 2014	Policy and Advocacy Subcommittee, Illinois Hospital Association, Naperville, Illinois, Member

Other

1993 - 1996	Mercy Medical News, Mercy Hospital Medical Center, Des Moines, Iowa, Contributing Editor
1997	American Journal of Managed Care, Contributing Editor

Public or Community Service

State

2023 - 2025	University of Iowa Senior College faculty
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University, College, Department Service

University

2023 - 2025	University of Iowa Senior College faculty
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Media Contributions

2012	TV, VHA-TV National Broadcast, Irving, Texas Using Team Based Approaches to Reduce CAUTI
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