

# Tanya Uden-Holman, PhD

College of Public Health Curriculum Vitae  
Department of Health Management and Policy  
tanya-uden-holman@uiowa.edu

March 2026

## Educational and Professional History

### Degrees Earned

- |      |  |
|------|--|
| 1987 | BA in Sociology, University of Iowa College of Liberal Arts, Iowa City, Iowa<br>Honors/Distinctions: Highest Distinction |
| 1989 | MA in Sociology, University of Iowa College of Liberal Arts, Iowa City, Iowa   |
| 1992 | PhD in Sociology, University of Iowa College of Liberal Arts, Iowa City, Iowa  |

### Employment History

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| 1987 - 1988 | Graduate Teaching Assistant, Department of Sociology, University of Iowa College of Liberal Arts, Iowa City, Iowa                                    |
| 1990        | Researcher, Brooks Air Force Base, Air Force Human Resources Laboratory, San Antonio, Texas  |
| 1988 - 1991 | Graduate Research Assistant, Department of Sociology, University of Iowa College of Liberal Arts, Iowa City, Iowa                                    |
| 1991        | Adjunct Lecturer, Saturday & Evening Course Program, University of Iowa, Iowa City, Iowa   |
| 1991 - 1992 | Research Assistant, Graduate Program in Hospital & Health Administration, University of Iowa College of Medicine & Graduate College, Iowa City, Iowa |
| 1992 - 1993 | Data Analyst, Institute for Quality Healthcare, University of Iowa, Iowa City, Iowa  |
| 1993 - 1995 | Assistant Director for Quality Management Education, Institute for Quality Healthcare, University of Iowa, Iowa City, Iowa                           |
| 1995 - 1997 | Deputy Director Resource Center Operations, Institute for Quality Healthcare, University of Iowa, Iowa City, Iowa                                    |
| 1997 - 1998 | Interim Director, Institute for Quality Healthcare, University of Iowa, Iowa City, Iowa  |
| 1997 - 1999 | Adjunct Assistant Professor, Graduate Program in Hospital & Health Administration, College of Medicine, University of Iowa, Iowa City, Iowa          |
| 1999 - 2003 | Clinical Assistant Professor, Department of Health Management and Policy, University of Iowa College of Public Health, Iowa City, Iowa               |
| 2000 - 2003 | Secondary Clinical Assistant Professor, Organizations, Systems & Community Health, University of Iowa College of Nursing, Iowa City, Iowa            |
| 1998 - 2011 | Director, Institute for Quality Healthcare, University of Iowa, Iowa City, Iowa  |
| 2003 - 2014 | Secondary Clinical Associate Professor, Organizations, Systems & Community Health, University of Iowa College of Nursing, Iowa City, Iowa            |
| 2003 - 2014 | Clinical Associate Professor, Department of Health Management and Policy, University of Iowa College of Public Health, Iowa City, Iowa               |

2004 - 2015	Associate Dean for Education and Student Affairs, College of Public Health, University of Iowa, Iowa City, Iowa
1999 - 2017	Deputy Director, College of Public Health, Institute for Public Health Practice, Iowa City, Iowa
2015 - 2018	Associate Dean for Academic Affairs, College of Public Health, University of Iowa, Iowa City, Iowa
2017 - 2018	Director, College of Public Health, Institute for Public Health Practice, Iowa City, Iowa
2006 - Present	Director, Midwestern Public Health Training Center
2014 - Present	Secondary Clinical Professor, Organizations, Systems & Community Health, University of Iowa College of Nursing, Iowa City, Iowa
2014 - Present	Clinical Professor, Department of Health Management and Policy, University of Iowa College of Public Health, Iowa City, Iowa
2018 - Present	Associate Provost for Undergraduate Education and Dean of the University College, University of Iowa

## Honors and Awards

1984	Phi Eta Sigma
1987	Phi Beta Kappa
1987 - 1991	Teaching-Research Fellowship, University of Iowa
2008	Public Health National Honor Society, Delta Omega
2014	Distinguished Educator Award, University of Iowa Center for Diversity and Enrichment
2016	Faculty Teaching Award, University of Iowa College of Public Health, Iowa City, Iowa
2017	Faculty Service Award, University of Iowa College of Public Health, Iowa City, Iowa

## Teaching

### Course Teaching

#### University of Iowa

Fall 1991	Organizations and Modern Society, 34:164, Credit Hours: 3, Enr: 20, Percent of Course: 100.0%
Spring 1997	Quantitative Management in Health Care, 80:204, Credit Hours: 3, Enr: 18, Percent of Course: 50.0%
Spring 1998	Quantitative Management in Health Care, 80:204, Credit Hours: 3, Enr: 16, Percent of Course: 20.0%
Spring 1999	Quantitative Management in Health Care, 80:204, Credit Hours: 3, Enr: 15, Percent of Course: 20.0%
Fall 1999	Health Information Systems Management, 80:204, Credit Hours: 3, Enr: 15, Percent of Course: 20.0%
Spring 2000	Quantitative Management in Health Care, 80:204, Credit Hours: 3, Enr: 13, Percent of Course: 33.0%

Fall 2000	Health Information Systems Management, 174:208, Credit Hours: 3, Enr: 18, Percent of Course: 20.0%
Spring 2001	Quantitative Management in Health Care, 174:204, Credit Hours: 3, Enr: 7, Percent of Course: 100.0%
Fall 2001	Health Information Systems Management, 174:208, Credit Hours: 3, Enr: 16, Percent of Course: 15.0%
Spring 2002	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 7, Percent of Course: 100.0%
Spring 2003	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 11, Percent of Course: 100.0%
Spring 2004	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 10, Percent of Course: 100.0%
Spring 2005	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 24, Percent of Course: 100.0%
Fall 2005	Topics in Health Administration: Quality Module, 174:218, Credit Hours: 1, Enr: 10, Percent of Course: 100.0%
Spring 2006	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 25, Percent of Course: 100.0%
Fall 2006	Topics in Health Administration: Quality Module, 174:218, Credit Hours: 1, Enr: 10, Percent of Course: 100.0%
Spring 2007	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 16, Percent of Course: 100.0%
Spring 2008	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 21, Percent of Course: 100.0%
Fall 2008	PH Emergency Preparedness, 170:175, Credit Hours: 2, Enr: 8, Percent of Course: 15.0%
Spring 2009	Quantitative Management in Health Care, 174:204, Credit Hours: 2, Enr: 24, Percent of Course: 100.0%
Fall 2009	First Year Seminar: What is Public Health and How Does It Impact Me?, 420:029:021, Credit Hours: 1, Enr: 18, Percent of Course: 100.0%
Fall 2009	Topics in Health Administration: Quality Module, 174:218, Credit Hours: 1, Enr: 12, Percent of Course: 100.0%
Spring 2010	Quantitative Management in Health Care, 174:204, Credit Hours: 3, Enr: 25, Percent of Course: 80.0%
Fall 2010	First Year Seminar: What is Public Health and How Does It Impact Me?, 420:029:021, Credit Hours: 1, Enr: 15, Percent of Course: 100.0%
Spring 2011	Fundamentals of Public Health, 170:099, Credit Hours: 3, Enr: 16, Percent of Course: 50.0%
Spring 2011	Quantitative Management in Health Care, 174:201, Credit Hours: 2, Enr: 20, Percent of Course: 100.0%
Fall 2011	First Year Seminar: What is Public Health and How Does it Impact Me?, 420:029:006, Credit Hours: 1, Enr: 20, Percent of Course: 100.0%
Spring 2012	Fundamentals of Public Health, 170:099, Credit Hours: 3, Enr: 23, Percent of Course: 50.0%

Spring 2012	Quantitative Management in Health Care, 174:204:001, Credit Hours: 2, Enr: 38, Percent of Course: 100.0%
Fall 2012	Essentials of Public Health, 170:200:001, Credit Hours: 1, Enr: 25, Percent of Course: 100.0%
Fall 2012	First Year Seminar: What is Public Health and How Does it Impact Me?, 420:029:015, Credit Hours: 1, Enr: 16, Percent of Course: 100.0%
Spring 2013	Quantitative Management in Health Care, 174:204:001, Credit Hours: 2, Enr: 28, Percent of Course: 100.0%
Fall 2013	Essentials of Public Health, 170:200, Credit Hours: 1, Enr: 58, Percent of Course: 100.0%
Fall 2013	First Year Seminar: What is Public Health and How Does it Impact Me, 420:029:002, Credit Hours: 1, Enr: 17, Percent of Course: 100.0%
Spring 2014	Fundamentals of Public Health, 170:099:EXW, Credit Hours: 3, Enr: 33, Percent of Course: 50.0%
Spring 2014	Quantitative Management in Healthcare, 174:204, Credit Hours: 2, Enr: 25, Percent of Course: 100.0%
Fall 2014	Essentials of Public Health, 170:200, Credit Hours: 1, Enr: 56, Percent of Course: 100.0%
Fall 2014	Quantitative Management in Healthcare, 174:204:EXW, Credit Hours: 2, Enr: 11, Percent of Course: 100.0%
Spring 2015	Fundamentals of Public Health, MPH:2099:0EXW, Credit Hours: 3, Enr: 37, Percent of Course: 50.0%
Spring 2015	Quantitative Management in Health Care, HMP:5310:0001, Credit Hours: 2, Enr: 30, Percent of Course: 100.0%
Summer 2015	Interprofessional Health Administration I, HMP:5001, Credit Hours: 3, Enr: 11, Percent of Course: 60.0%
Fall 2015	Essentials of Public Health, MPH:6100:0001, Credit Hours: 1, Enr: 62, Percent of Course: 100.0%
Fall 2015	Essentials of Public Health, MPH:6100:EXW, Credit Hours: 1, Enr: 10, Percent of Course: 100.0%
Fall 2015	Quantitative Management in Health Care, HMP:5310:0001, Credit Hours: 2, Enr: 9, Percent of Course: 100.0%
Spring 2016	Fundamentals of Public Health, MPH:2099:EXW, Credit Hours: 3, Enr: 24, Percent of Course: 50.0%
Spring 2016	Quantitative Management in Health Care, HMP:5310:0001, Credit Hours: 2, Enr: 21, Percent of Course: 100.0%
Summer 2016	Interprofesional Health Care Admin I, HMP:5001:0001, Credit Hours: 3, Enr: 8, Percent of Course: 100.0%
Fall 2016	Administrative Internship, HMP:5810:1891, Percent of Course: 100.0%
Fall 2016	Essentials of Public Health, CPH:6100:0001, Credit Hours: 1, Enr: 58, Percent of Course: 100.0%

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Fall 2016	Essentials of Public Health, CPH:6100:0002, Credit Hours: 1, Enr: 8, Percent of Course: 100.0%
Fall 2016	Quantitative Management in Health Care, HMP:5310:0001, Credit Hours: 2, Enr: 12, Percent of Course: 100.0%
Spring 2017	Fundamentals of Public Health, CPH:1400:0EXW, Credit Hours: 3, Enr: 16, Percent of Course: 50.0%
Spring 2017	Healthcare Quality Management, HMP:5310:0001, Credit Hours: 2, Enr: 29, Percent of Course: 100.0%
Summer 2017	Interprofessional Health Care Admin I, HMP:5001:0001, Credit Hours: 3, Enr: 12, Percent of Course: 50.0%
Fall 2017	Essentials of Public Health, CPH:6100:0001, Credit Hours: 1, Enr: 58, Percent of Course: 100.0%
Fall 2017	Essentials of Public Health, CPH:6100:0002, Credit Hours: 1, Enr: 12, Percent of Course: 70.0%
Fall 2017	Healthcare Quality Management, HMP:5310:0002, Credit Hours: 2, Enr: 11, Percent of Course: 70.0%
Spring 2018	Fundamentals of Public Health, CPH:1400:0EXW, Percent of Course: 60.0%
Spring 2018	Healthcare Quality Management, HMP:5310:0001, Percent of Course: 100.0%
Spring 2018	Independent Study in Public Health, CPH:6500:9281, Percent of Course: 100.0%
Summer 2018	Independent Study in Public Health, CPH:6500:0507, Percent of Course: 100.0%
Summer 2018	Interprofessional Health Care Admin I, HMP:5001:0002
Summer 2019	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 14
Summer 2020	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 14
Summer 2021	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 9
Summer 2022	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 9
Summer 2023	Interprofessional Health Care Admin I, HMP:5001:0002, Credit Hours: 3, Enr: 8

## Scholarship/Professional Productivity

### Publications or creative works

#### Peer-reviewed papers and journal articles

1. Wakefield, D., Cyphert, S., Murray, J., **Uden-Holman, T.**, Hendryx, M., Wakefield, B. & Helms, C. (1994). Understanding patient-centered care in the context of total quality management and continuous quality improvement. (Vols. 20). (3), pp. 152-161. Joint Commission Journal of Quality Improvement.
2. Hendryx, M., Wakefield, D., Murray, J., **Uden-Holman, T.**, Helms, C. & Ludke, R. (1995). Using comparative clinical and economic outcome information to profile physician performance. (Vols. 8). (4), pp. 213-220. Health Services Research Management.

3. Wakefield, D., Hendryx, M., **Uden-Holman, T.**, Couch, R. & Helms, C. (1996). Comparing provider performance: Problems in making the 'Report Card' analogy fit. (Vols. 18). (6), pp. 4-10. *J Healthcare Quality*.
4. Wakefield, D., Wakefield, B., **Uden-Holman, T.** & Blegen, M. (1996). Perceived barriers in reporting medication administration errors. (Vols. 1). (4), pp. 191-197. *Best Practices and Benchmarking in Healthcare*.
5. Wakefield, B., Wakefield, D., **Uden-Holman, T.** & Blegen, M. (1998). Nurses' perceptions of why medication administration errors occur. (Vols. 7). (1), pp. 39-44. *MEDSURG Nursing*.
6. **Uden-Holman, T.**, Wakefield, D. & Wakefield, B. (1999). Understanding why medication administration errors may not be reported. (Vols. 14). (2), pp. 81-88. *American Journal of Medical Quality*.
7. Wakefield, D., Wakefield, B., Borders, T., **Uden-Holman, T.**, Blegen, M. & Vaughn, T. (1999). Understanding and comparing differences in reported medication administration error rates. (Vols. 14). (2), pp. 73-80. *American Journal of Medical Quality*.
8. Wakefield, B., Wakefield, D. & **Uden-Holman, T.** (2000). Improving medication administration error reporting systems. (Spring), pp. 16-20. *Ambulatory Outreach*.
9. Wakefield, B., Blegen, M., **Uden-Holman, T.**, Vaughn, T., Chrischilles, E. & Wakefield, D. (2001). Organizational culture, CQI, and medication administration error reporting. (Vols. 16). (4), pp. 128-134. *Health Services Research*.
10. Wakefield, B., Blegen, M., **Uden-Holman, T.**, Vaughn, T., Chrischilles, E. & Wakefield, D. (2001). Organizational culture, continuous quality improvement, and medication administration error reporting. (Vols. 16). (4), pp. 128-134. *American Journal of Medical Quality*.
11. Vaughn, T., Ward, M., Doebbeling, B., **Uden-Holman, T.**, Clarke, W. & Woolson, R. (2002). Organizational and provider characteristics fostering smoking cessation clinical guideline adherence: An empirical look. (Vols. 25). (2), pp. 17-31. *Journal of Ambulatory Care Management*.
12. Saleh, S., Vaughn, T., Hall, J., Levey, S., Fuortes, L. & **Uden-Holman, T.** (2002). Effectiveness of case management in substance abuse treatment. (Vols. 3). (4), pp. 172-177. *Care Management Journals*.
13. Ward, M., Vaughn, T., **Uden-Holman, T.**, Doebbeling, B., Clarke, W. & Woolson, R. (2002). Physician knowledge, attitudes, and practices regarding a widely implemented guideline. (Vols. 8). (2), pp. 155-162. *Journal of Evaluation in Clinical Practice*.
14. Ward, M. M., Doebbeling, B. N., Vaughn, T. E., **Uden-Holman, T.**, Clarke, W. R., Woolson, R. F., Letuchy, E. G., Branch, L. G. & Perlin, J. (2003). Longitudinal effectiveness of a nationally implemented smoking cessation guideline on provider and patient practices. (Vols. 36). (3), pp. 265-271. *Preventive Medicine*.
15. Atchinson, C., **Uden-Holman, T.**, Greene, B. & Prybil, L. (2003). Developing the academic institution's role in response to bioterrorism: The Iowa Center for Public Health Preparedness. (Vols. 9). (5), pp. 418-426. *Journal of Public Health Management and Practice*.
16. **Uden-Holman, T.**, Walkner, L., Huse, D., Greene, B. R., Gentsch, D. & Atchison, C. G. (2005). Matching documented training needs with practical capacity: Lessons learned from Project Public Health Ready. (Vols. Supplement). pp. S106-S112. *Journal of Public Health Management and Practice*.
17. Saleh, S. S., Vaughn, T. E., Levey, S., Fuortes, L., **Uden-Holman, T. M.** & Hall, J. A. (2006). Cost-effectiveness of case management in substance abuse treatment. (Vols. 16). (1), pp. 38-47. *Research on Social Work Practice*.
18. Gentsch, D., Wunsch-Smith, J., **Uden-Holman, T.**, Atchinson, C. G. & Barker, L. (2007). Practice-based competencies: A key to public health workforce development. (Winter) *Leadership in Public Health*.
19. **Uden-Holman, T. M.**, Bedet, J., Walkner, L. & Abd-Hamid, N. H. (2014). Adaptive Scenarios: A Training Model for Today's Public Health Workforce. *American Journal of Public Health Management and Practice* 20 (Supplement 5) S44-S48. [PMID: 25072489](#).
20. **Uden-Holman, T. M.**, Curry, S. J., Benz, L. & Aquilino, M. L. (2015). Public Health as a Catalyst for Interprofessional Education on a Health Sciences Campus. *American Journal of Public Health* 105 (S1) S104-S105. [PMID: 25706001](#).

21. Walkner, L., **Uden-Holman, T.**, Moody, J. & Harris, J. (2017). The Role of Public Health Training Centers in Advancing Public Health Department Accreditation. *Pedagogy in Health Promotion* 3 (1S) 64S - 66S.

## Books

1. Wakefield, B. J., **Uden-Holman, T.** & Wakefield, D. S. (2005). Development and validation of the medication administration error reporting survey. In Lewin, D., Marks, E., Battles, J. & Henriksen, K. (Eds.) *Advances in patient safety: From research to implementation*.
2. **Uden-Holman, T.** (2019). *Interprofessional Education*. In Galea, S. & Sullivan, L. (Eds.) *Teaching Public Health*. Baltimore, MD: Johns Hopkins University Press.

## Abstracts

1. Murray, J. F., **Uden-Holman, T. M.**, Hendryx, M. S., Wakefield, D. S., Ludke, R. L. & Cyphert, S. T. (1993). The use of control charts for clinical and resource use outcomes: The effect of internal vs external reference data. Poster Annual AHSR Meeting, Washington, DC, June 26-30.
2. Hendryx, M., Wakefield, D., Murray, J., **Uden-Holman, T.**, Helms, C. & Ludke, R. (1993). Using comparative clinical and economic outcome information to profile physician performance. Poster Annual AHSR Meeting, Washington, DC, June 26-30.
3. Wakefield, D. S., Wakefield, B. J. & **Uden-Holman, T.** (1995). Organizational culture and the reporting of medication administration errors. Poster Annual AHSR-FHSR Meeting, Chicago, IL, June 4-6.
4. Wakefield, B., Blegen, M., Vaughn, T., **Uden-Holman, T.**, Chrischilles, E. & Wakefield, D. (1998). Management culture and medication error reporting. Association for Health Services Research, 1998 Annual Meeting.
5. Wakefield, D., Wakefield, B. & **Uden-Holman, T.** (2000). Reasons why medication administration errors occur. AHSR Annual Meeting, Los Angeles, CA, June 25-27.
6. Wakefield, D., Wakefield, B. & **Uden-Holman, T.** (2000). A method to estimate the extent to which medication administration errors are reported. AHSR Annual Meeting, Los Angeles, CA, June 25-27.
7. **Uden-Holman, T.**, Wakefield, D. & Wakefield, B. (2000). Understanding why medication administration errors may not be reported. AHSR Annual Meeting, June 25-27, 2000, Los Angeles, CA.
8. Vaughn, T., Ward, M., Doebbeling, B., Clarke, W., **Uden-Holman, T.** & Letuchy, E. (2001). Organizational and physician factors associated with physician adherence to smoking cessation guidelines. (21), pp. 50-52. VA Health Services Research 19th Annual Meeting, Washington, DC.
9. **Uden-Holman, T.**, Atchison, C. & Walkner, L. (2003). Iowa Center for Public Health Preparedness: Creating partnerships to improve public health preparedness at the local level. (68821) Annual APHA Meeting, San Francisco, CA.
10. **Uden-Holman, T.**, Gentsch, D. & Atchison, C. (2003). Public health workforce assessments: Results and next steps for communities in Iowa, Nebraska and South Dakota. (68419) Poster Annual APHA Meeting, San Francisco, CA.
11. Greene, B., **Uden-Holman, T.**, Atchison, C. & Walkner, L. (2004). Iowa systems model for public health workforce education. (87860) Annual APHA Meeting, Washington DC.
12. **Uden-Holman, T.**, Atchison, C., McKeen, A. & Walkner, L. (2004). Responding to the challenge of emergency preparedness: A collaborative effort to develop a statewide preparedness training plan. (90979) Poster Annual APHA Meeting, Washington, DC.
13. Atchinson, C., **Uden-Holman, T.**, Walkner, L. & Gentsch, D. (2006). Using a learning management system to integrate and implement a public health workforce developmental model. (127760) Annual APHA Meeting, Boston, MA.
14. Gentsch, D., Dobson, B. L., **Uden-Holman, T.** & Scott, M. (2009). Development and use of nutrition assessment competencies in WIC for individual professional development, online course development, and organizational training plans. (206084) Annual APHA Meeting, Philadelphia, PA.

### Non-peer-reviewed journal articles

1. Hilsenrath, P. E. & **Uden-Holman, T. M.** (1992). A benefit-cost analysis of publicly-funded family planning services in Iowa. Center for Health Services Research. Study commissioned by the Family Planning Council of Iowa.
2. **Uden-Holman, T.** (1996). Survey to analyze impact of restructuring on physicians: A report prepared for the Veterans Affairs Medical Center.
3. **Uden-Holman, T.** (1996). Faces and places study: A report prepared for the Veterans Affairs Medical Center.
4. **Uden-Holman, T.** (1997). Institute for Quality Healthcare. Final report prepared for The Robert Wood Johnson Foundation.
5. **Uden-Holman, T.** (1997). Community health survey: A report prepared for Delaware County Memorial Hospital.
6. **Uden-Holman, T.** (1997). Faces and places study: A report prepared for the Veterans Affairs Medical Center.
7. **Uden-Holman, T.** (1997). Survey to analyze impact of restructuring on physicians: A report prepared for the Veterans Affairs Medical Center.
8. **Uden-Holman, T.** (1997). Community health survey: A report prepared for Fort Madison Community Hospital.
9. Merchant, J. A., Atchinson, C. G., Prybil, L. D., Wakefield, D. S., **Uden-Holman, T.** & Walkner, L. (2002). Enhancing patient safety and health in Iowa: Conference and workshop final report.
10. **Uden-Holman, T.** (2002). Community health survey: A report prepared for Fort Madison Community Hospital.
11. **Uden-Holman, T.** & Daniel, D. (2002). An interdisciplinary approach to improving patient safety: Final report prepared for the Iowa Department of Public Health.
12. **Uden-Holman, T.** & Hirsch, N. (2002). Developing a community-based end of life care educational initiative: Final report prepared for the Wellmark Foundation.
13. Atchinson, C. G., **Uden-Holman, T.**, Wakefield, D. S., Merchant, J. A., Prybil, L. D., Bear, M. & Walkner, L. (2003). New models for a new reality: Improving Iowa's preparedness capacity conference proceedings.
14. Atchinson, C. G., **Uden-Holman, T.**, Walkner, L., Merchant, J. A. & Harding, A. (2004). Revisiting the new reality: Improving Iowa's preparedness capacity conference proceedings.
15. Dameron, L. G., **Uden-Holman, T.** & Atchison, C. G. (2006). Improving public health practice through an academic partnership: The Iowa experience. NACCHO Exchange.
16. **Uden-Holman, T.** (2007). Community health survey: A report prepared for Fort Madison Community Hospital.

### Other Publications

1. Alperin, M. & **Uden-Holman, T. M.** (2017). The Role of the U.S. Public Health Learning Network in Strengthening the Current and Future Public Health Workforce. (Vols. 3). (1S), pp. S5 - S7. Pedagogy in Health Promotion.

### **Research Interests/Current Projects**

- Higher Education Administration
- Public Health Workforce Development through Training and Education

### **Grants and Contracts**

#### Active (Funded)

1. Midwestern Public Health Training Center; HRSA; Uden-Holman, Tanya M (Principal Investigator)

- 5 UB6HP31688-07-00
- Jul 1, 2022 - Jun 30, 2026
- Amount: \$3,120,000.00, Direct Cost: \$747,182.00, 5% effort

### Completed

1. The Institute for Quality Healthcare; The Robert Wood Johnson Foundation; Wakefield, Doug (Principal Investigator), Uden-Holman, Tanya M (Investigator)
  - Aug 1, 1990 - Jan 31, 1997
  - Amount: \$1,257,435.00, 70% effort
2. Effectiveness of Clinical Practice Guideline Implementation on Smoking Cessation; The Robert Wood Johnson Foundation; Ward, Marcia M. (Principal Investigator), Uden-Holman, Tanya M (Collaborator)
  - 1998 - 2000
  - Amount: \$345,597.00, 34% effort
3. National Laboratory for the Study of Rural Telemedicine; National Library of Medicine (Federal); Kienzle, Michael (Principal Investigator), Uden-Holman, Tanya M (Supporting)
  - Apr 1, 1994 - Mar 30, 2000
  - Amount: \$13,400.00, 0% effort
4. Physician Education on Diabetes; Wellmark; Snetselaar, Linda (Principal Investigator), Uden-Holman, Tanya M (Supporting)
  - 1999 - 2001
  - Amount: \$49,440.00, 0% effort
5. Dehydration Study; Veterans Affairs Medical Center; Wakefield, Bonnie (Principal Investigator), Uden-Holman, Tanya M (Collaborator)
  - Jul 2000 - Jun 2001
  - Amount: \$20,958.00, 5% effort
6. Developing a Community-Based End of Life Care Educational Initiative; Wellmark; Uden-Holman, Tanya M (Principal Investigator)
  - Oct 2000 - Sep 2001
  - Amount: \$39,403.00, 10% effort
7. Improving Patient Safety and Outcomes in Iowa; ASPH; Atchison, Christopher (Principal Investigator), Uden-Holman, Tanya M (Principal Investigator)
  - Oct 2000 - Sep 2001
  - Amount: \$549,405.00, 15% effort
8. An Interdisciplinary Approach to Improving Patient Safety; Iowa Department of Public Health; Uden-Holman, Tanya M (Principal Investigator)
  - 2001 - 2002
  - Amount: \$25,000.00, 5% effort
9. Improving End of Life Care in Iowa; The Robert Wood Johnson Foundation; Wakefield, Douglas (Principal Investigator), Uden-Holman, Tanya M (Co-Investigator)
  - Jan 1999 - Dec 2002
  - Amount: \$450,037.00, 25% effort
10. Public Health Traineeships; HRSA; Uden-Holman, Tanya M (Principal Investigator)
  - Jul 1, 2003 - Jun 30, 2006
  - Amount: \$22,838.00, 0% effort

11. Upper Midwest Public Health Training Center; HRSA; Atchison, Christopher (Principal Investigator), Uden-Holman, Tanya M (Principal Investigator)
  - Sep 2001 - Aug 2006
  - Amount: \$2,350,902.00, 15% effort
12. Health Careers; Iowa Department of Public Health; Uden-Holman, Tanya M (Principal Investigator)
  - Nov 1, 2005 - Aug 31, 2006
  - Amount: \$8,000.00, 0% effort
13. Health Information Technology Value in Rural Hospitals; Agency for Healthcare Research and Quality; Ward, Marcia (Principal Investigator), Uden-Holman, Tanya M (Co-Investigator)
  - 2004 - 2007
  - Amount: \$1,304,478.00, 3% effort
14. Foundational Public Health Nursing; HRSA; Atchison, Christopher (Principal Investigator), Uden-Holman, Tanya M (Co-Investigator)
  - Sep 2006 - Aug 2007
  - Amount: \$25,000.00, 0% effort
15. Center for Research in the Implementation of Innovative Strategies in Practice; VA Research Foundation; Uden-Holman, Tanya M (Collaborator)
  - Jun 2004 - Sep 2007
  - Amount: \$12,400.00, 5% effort
16. Empowering Public Health/Patient Safety Outreach through Community Partnerships-PPECAIIs; National Network of Libraries of Medicine and the Greater Midwest Region of NN/LM; Walton, Linda (Principal Investigator), Uden-Holman, Tanya M (Collaborator)
  - Jul 2007 - Dec 2008
  - Amount: \$40,000.00, 5% effort
17. Accelerating Change and Transformation in Organizations and Networks (ACTION); AHRQ; Ward, Marcia (Principal Investigator), Uden-Holman, Tanya M (Collaborator)
  - Mar 2006 - Feb 2009
  - Amount: \$249,994.00, 0% effort
18. Upper Midwest Center for Public Health Preparedness; CDC; Atchison, Christopher G (Principal Investigator), Uden-Holman, Tanya M (Co-Investigator)
  - Aug 5, 2004 - Aug 31, 2009
  - Amount: \$4,779,355.00, 20% effort
19. Activate Iowa: Connecting Resources to Enhance the Wellness of Iowans; Iowa Health Systems-Wellmark Foundation-Mercy Services Corp; Uden-Holman, Tanya M (Principal Investigator)
  - Jan 2007 - Jun 2010
  - Amount: \$30,000.00, 0% effort
20. Building an Infrastructure to Support Distance-Based Curriculum Development and Delivery In the College of Public Health; ARRA; Uden-Holman, Tanya M (Principal Investigator)
  - Jul 2009 - Jun 2010
  - Amount: \$300,000.00, 0% effort
21. Iowa Area Health Education Center (IA AHEC); HRSA; Scott-Cawiezell, Jill (Principal Investigator), Uden-Holman, Tanya M (Co-Investigator)
  - Sep 2007 - Aug 2010
  - Amount: \$2,718,764.00, 3% effort

22. Strengthening WIC Nutrition Assessment Skills: Establishing a Competency-to-Training Framework in a Learning Management System; USDA WIC Special Projects Grants through Iowa Department of Public Health; Uden-Holman, Tanya M (Principal Investigator)
  - Oct 1, 2007 - Sep 30, 2010
  - Amount: \$304,941.00, 10% effort
23. Upper Midwest Public Health Training Center; HRSA; Atchison, Christopher (Co-Investigator), Uden-Holman, Tanya M (Principal Investigator)
  - Sep 2006 - Aug 2011
  - Amount: \$2,632,262.00, 15% effort
24. GEIS-University of Iowa Certificate in Emerging Infectious Diseases; Henry M. Jackson Foundation; Gray, Greg (Principal Investigator), Uden-Holman, Tanya M (Collaborator)
  - Feb 2008 - Sep 2011
  - Amount: \$914,330.00, 0% effort
25. Governmental Public Health System Baseline Survey; Iowa Department of Public Health; Uden-Holman, Tanya M (Principal Investigator)
  - 5882PHM14
  - Dec 30, 2011 - Apr 30, 2012
  - Amount: \$10,000.00, 0% effort
  - The purpose of the project is to analyze and interpret data collected by the Public Health Evaluation Committee as part of the Governmental Public Health Baseline Survey for local and state public health.
26. Technical Assistance Needs for Performance Management; Iowa Department of Public Health; Uden-Holman, Tanya M (Principal Investigator)
  - 5882PHM10
  - Jan 17, 2012 - May 31, 2012
  - Amount: \$12,500.00, 0% effort
  - Identify and document the technical assistance needs of local public health departments regarding performance management.
27. Public Health Preparedness and Response for Bioterrorism; Iowa Department of Public Health; Uden-Holman, Tanya M (Principal Investigator)
  - Aug 2003 - Aug 2012
  - Amount: \$326,941.00, 0% effort
28. 2013 County Health Rankings Action Funding Opportunity: State County Health Rankings Team Proposal; University of Wisconsin-Madison; Uden-Holman, Tanya M (Principal Investigator)
  - Feb 26, 2013 - Jun 15, 2013
  - Amount: \$4,375.00, 0% effort
  - The primary objective for this project is for the Upper Midwest Public Health Training Center (UMPHTC) to equip public health administrators and others in their community with tools and resources to take action on public health concerns in their communities (identified by County Health Rankings data and other similar sources). Once public health administrators and key stakeholders have determined their greatest public health priorities, our implementation plan is to provide them with effective policies and programs to maximize their chances for success at improvement.
29. Upper Midwest Public Health Training Center; HRSA; Uden-Holman, Tanya M (Principal Investigator)
  - UB6HP22826
  - Sep 1, 2011 - Aug 31, 2015

- Amount: \$2,600,000.00, 30% effort
30. Upper Midwest Preparedness and Emergency Response Learning Center; CDC; Atchison, Christopher G, Uden-Holman, Tanya M (Principal Investigator)
    - Sep 30, 2010 - Dec 31, 2015
    - Amount: \$4,688,285.00, 25% effort
  31. Midwestern Public Health Training Center; HRSA; Uden-Holman, Tanya M (Principal Investigator)
    - Sep 1, 2014 - Aug 31, 2018
    - Amount: \$2,820,000.00, 10% effort
    - Public Health Workforce Development
  32. Summer Health Professions Education Program; Robert Wood Johnson Foundation; McQuiston, Michelle (Co-Principal), Kelly, Michael (Co-Principal), Uden-Holman, Tanya (Co-Principal), Martinez, Denise (Principal Investigator)
    - Oct 1, 2016 - Dec 31, 2018
    - Amount: \$415,000.00, 0% effort
  33. University of Iowa Center of Excellence in Pain Education; NIH; Herr, Keela (Principal Investigator), Uden-Holman, Tanya (Co-Principal)
    - Sep 2015 - Sep 2019
    - Amount: \$653,650.00
    - Total Amount Requested: \$653,650.00
  34. Midwestern Public Health Training Center; HRSA; Uden-Holman, Tanya M (Principal Investigator)
    - Jul 1, 2018 - Jun 30, 2022
    - Amount: \$3,069,880.00, 10% effort
    - Public Health Workforce Development

#### Under Review

1. Iowa Center for Public Health Preparedness; CDC through ASPH; Atchison, Christopher (Principal Investigator), Uden-Holman, Tanya M (Co-Investigator)
  - Oct 2001 - Oct 2004
  - Amount: \$2,510,537.00, 25% effort

## **Presentations**

### Invited Lectures

Mar 24, 2015      Preparedness and Response Competency Models. Presented at ASPPH Annual Meeting, ASPPH, Arlington, Virginia.

### Oral Presentations

Aug 1990      Uden-Holman, T. We Have Met the Enemy: Founding Rates of Health Maintenance Organizations. Presented at Annual meeting of the American Sociological Association, American Sociological Association, Washington, District of Columbia.

Apr 1991      Uden-Holman, T. An Examination of Factors Influencing Air Force Enlisted Retention. Presented at Annual meeting of the Midwest Sociological Association, Midwest Sociological Association, Des Moines, Iowa.

1993          Uden-Holman, T. Commitment and Intentions to Stay Among US Air Force Enlisted Personnel. Presented at Annual meeting of the American Sociological Association, American Sociological Association, Miami, Florida.

- 1993 Uden-Holman, T. The Use of Control Charts to Track Clinical Outcomes and Resource Use: The Differential Value of Internal Versus External Reference Data. Presented at Annual meeting of the Association of Health Services Research, Association of Health Services Research, Washington, District of Columbia.
- 1993 Uden-Holman, T. Using Comparative Clinical and Economic Outcomes Information to Profile Physician Performance. Presented at Annual meeting of the Association of Health Services Research, Association of Health Services Research, Washington, District of Columbia.
- 1994 Uden-Holman, T. The Limits of Health Care 'Report Cards': The Case of Nosocomial Infections. Presented at Annual meeting of the Association of Health Services Research, Association of Health Services Research, San Diego, California.
- 1995 Uden-Holman, T. Organizational Culture and the Reporting of Medication Administration Errors. Presented at AHSR-FHSR Annual Meeting, Chicago, Illinois.
- Oct 1998 Uden-Holman, T. Data and Data Collection. Presented at Fall Meeting of the Iowa Association for Healthcare Quality, Iowa Association for Healthcare Quality, Ames, Iowa.
- May 1999 Uden-Holman, T. TQM/CQI Training. Presented at Worksafe Iowa, Waterloo, Iowa.
- Sep 1999 Uden-Holman, T. Communication, Conflict, and Negotiation: Helping Individuals and Teams Work Together. Presented at Biannual meeting of the Iowa Association for Healthcare Quality, Iowa Association of Healthcare Quality, Ames, Iowa.
- Sep 1999 Uden-Holman, T. Performance Improvement: Paving the Way to Organizational Excellence. Presented at Biannual meeting of the Iowa Association for Healthcare Quality, Iowa Association of Healthcare Quality, Ames, Iowa.
- 2000 Uden-Holman, T. A Method to Estimate the Extent to Which Medication Administration Errors are Reported. Presented at Annual meeting of the Association of Health Services Research, Association of Health Services Research, Los Angeles, California.
- 2000 Uden-Holman, T. Reasons Why Medication Administration Errors Occur. Presented at Annual meeting of the Association of Health Services Research, Association of Health Services Research, Los Angeles, California.
- 2000 Uden-Holman, T. Understanding Why Medication Administration Errors May Not Be Reported. Presented at Annual meeting of the Association of Health Services Research, Association of Health Services Research, Los Angeles, California.
- May 2, 2000 Uden-Holman, T. Improving End of Life Care. Presented at Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association, Des Moines, Iowa.
- Feb 14, 2001 Uden-Holman, T. Organizational and Physician Factors Associated with Physician Adherence to Smoking Cessation Guidelines. Presented at 19th Annual Meeting, VA Health Services Research, Washington, District of Columbia.
- Mar 2001 Uden-Holman, T. Organizational and Physician Factors Fostering Smoking Cessation Counseling. Presented at Annual Scientific Sessions, Society of Behavioral Medicine.
- Apr 5, 2001 Uden-Holman, T. Using Flowcharts to Enhance Public Health Service Provision. Presented at Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association, Ames, Iowa.
- Jun 2001 Uden-Holman, T. Winning the War Against Diabetes: The State Perspective. Presented at The Governor's Conference on Public Health: Barn Raising III.

- Mar 2002 Uden-Holman, T. Assessing the Public Health Workforce. Presented at Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association, Ames, Iowa.
- May 2002 Uden-Holman, T. Bioterrorism Panel: Physician Effectiveness and Collaborative Preparedness During Large Scale Community Emergency. Presented at 2002 Iowa Chapter Scientific Meeting, American College of Physicians-American Society of Internal Medicine.
- Jun 2002 Uden-Holman, T. An Interdisciplinary Approach to Improving Patient Safety. Presented at Iowa Mobilizing Action for Patient Safety: A Conference to Present Iowa's CDC-Supported Research.
- 2003 Improving End of Life Care in Iowa: Creating Out of Hospital DNR Legislation. Center for Health Policy and Research, Iowa City, Iowa.
- Mar 25, 2003 Uden-Holman, T. Public Health Workforce Assessment: Results and Next Steps. Presented at Annual Meeting of the Iowa Public Health Association, Iowa Public Health Association.
- Oct 2003 Uden-Holman, T. A Systems Approach to the Challenge of Bioterrorism. Presented at Annual Iowa Healthcare Executive Symposium, Health Management and Policy, College of Public Health, University of Iowa, Iowa City, Iowa.
- Nov 17, 2003 Uden-Holman, T. Iowa Center for Public Health Preparedness: Creating Partnerships to Improve Public Health Preparedness at the Local Level. Presented at Annual meeting of the American Public Health Association, American Public Health Association, San Francisco, California.
- Nov 18, 2003 Uden-Holman, T. Public Health Workforce Assessments: Results and Next Steps for Communities in Iowa, Nebraska and South Dakota. Presented at Annual meeting of the American Public Health Association, American Public Health Association, San Francisco, California.
- Nov 8, 2004 Uden-Holman, T. Responding to the Challenge of Emergency Preparedness: A Collaborative Effort to Develop a Statewide Preparedness Training Plan. Presented at Annual meeting of the American Public Health Association, American Public Health Association, Washington, District of Columbia.
- Nov 10, 2004 Uden-Holman, T. Iowa Systems Model for Public Health Workforce Education. Presented at Annual meeting of the American Public Health Association, American Public Health Association, Washington, District of Columbia.
- Apr 12, 2005 Uden-Holman, T. Ten Essential Services of Public Health. Presented at Public Health Conference, Lincoln, Nebraska.
- Jul 27, 2005 Uden-Holman, T. EdTrAC: A Guide to Recommended Training Courses. Presented at 2nd Annual Governor's Homeland Security Conference, Des Moines, Iowa.
- Nov 7, 2006 Uden-Holman, T. Using a Learning Management System to Integrate and Implement a Public Health Workforce Development Model. Presented at Annual meeting of the American Public Health Association, American Public Health Association, Boston, Massachusetts.
- Apr 7, 2009 Uden-Holman, T. Public Health Quality Improvement: Getting Started. Presented at 2009 Iowa Governor's Conference on Public Health, Ames, Iowa.
- Apr 6, 2011 Uden-Holman, T. M. Using Competencies to Enable a Preparedness Plan. Presented at 2011 Iowa Governor's Conference on Public Health, Ames, Iowa.

- Feb 22, 2012 Uden-Holman, T. M. & Walkner, L. M. Innovative Advances in Learning Technologies. Presented at Public Health Preparedness Summit 2012, NACCHO, Anaheim, California.
- Apr 17, 2012 Harris, J., Barkema, E. & Uden-Holman, T. M. Public Health is Changing. Presented at 2012 Iowa Governor's Conference on Public Health, Iowa Public Health Association, Ames, Iowa.
- Nov 13, 2012 Uden-Holman, T. M. & Murphy, M. Interprofessional Models for Training for the Future. Presented at Rebalancing Health Care in the Heartland 5: Shaping Iowa's Health Care Landscape, UI Health Sciences Policy Council, Des Moines, Iowa.
- Feb 4, 2014 Uden-Holman, T. M. & Hawley, S. HSRA Midwestern Public Health Training Center (MPHTC) and Kansas. Presented at Spring 2015 Kansas Public Health Grand Rounds Series, University of Kansas Medical Center, Webinar.
- Apr 14, 2015 Walkner, L., Rivers, E. & Uden-Holman, T. Workforce Development Plans: Supporting Performance Improvement and Accreditation. Presented at Iowa Governor's Conference on Public Health, Iowa Public Health Association, Cedar Rapids, Iowa.
- Mar 21, 2018 Educating the future health professionals-improving the health of populations. Presented at The Harkin Symposium on Preventive Health and Policy, The Harkin Institute, Des Moines, California.
- Mar 28, 2018 Interprofessional Education. Presented at Teaching Public Health, Boston University, Boston, Massachusetts.

#### Continuing Education Talks

- 1993 Continuous Quality Improvement Facilitator Training. St. Luke's Hospital, Davenport, Iowa.
- 1993 CQI Facilitator Training. Henry County Health Center, Mt. Pleasant, Iowa.
- 1993 CQI Team Member Training. St. Luke's Hospital, Davenport, Iowa.
- 1993 Tool Training for Managers and Supervisors. St. Luke's Methodist Hospital, Cedar Rapids, Iowa.
- 1994 Combined QI Facilitator and Manager Training Program. Franklin General Hospital, Hampton, Iowa.
- 1994 CQI Facilitator Training. Marshalltown Medical and Surgery Center, Marshalltown, Iowa.
- 1994 CQI Tool Training for Managers and Supervisors. Mercy Medical Center, Cedar Rapids, Iowa.
- 1994 Tool Training for Managers and Supervisors. Greene County Medical Center, Jefferson, Iowa.
- 1994 Tool Training for Managers and Supervisors. St. Luke's Methodist Hospital, Cedar Rapids, Iowa.
- 1995 CQI Facilitator Training. Genesis Medical Center, Davenport, Iowa.
- 1995 CQI Tool Training. Keokuk Area Hospital, Keokuk, Iowa.
- 1995 CQI Tool Training for Managers and Supervisors. Veterans Affairs Medical Center, Iowa City, Iowa.
- 1996 CQI Facilitator Training. Boone County Hospital, Boone, Iowa.
- 1996 CQI Tool Training. Decatur County Hospital, Leon, Iowa.

- 1996 Management Development Training. Boone County Hospital, Boone, Iowa.
- 1996 Quality Management Tool Training. Mercy Hospital, Iowa City, Iowa.
- 1996 Quality Management Tool Training. Monroe County Hospital, Albia, Iowa.
- 1997 CQI Facilitator Training. Burlington Medical Center, Burlington, Iowa.
- 1997 CQI Tool Training. Jackson County Public Hospital, Maquoketa, Iowa.
- 1997 CQI Tool Training. Mercy Medical Center, Cedar Rapids, Iowa.
- 1998 TQM/CQI Training. Orange City Hospitals and Clinics, Orange City, Iowa.
- 1999 TQM/CQI Training. Washington County Hospitals and Clinics, Washington, Iowa.
- 1999 TQM/CQI Training. Washington County Hospitals and Clinics, Washington, Iowa.
- 2000 CQI Computer Training. Four Oaks, Cedar Rapids, Iowa.
- 2000 TQM/CQI Facilitator Training. Mahaska Hospital, Oskaloosa, Iowa.
- 2001 Performance Improvement Training. Marshalltown Medical and Surgery Center, Marshalltown, Iowa.
- 2001 Performance Improvement/Team Building Training. Mahaska Hospital, Oskaloosa, Iowa.
- 2001 Root Cause Analysis. University of Iowa Hospitals and Clinics, Iowa City, Iowa.
- 2003 Control Charts: An Introduction. Mercy Medical Center, Cedar Rapids, Iowa.
- 2003 Performance Improvement Training. Clarinda, Iowa.
- 2004 Performance Improvement Training. Shenandoah Medical Center.
- 2004 The CSI of CQI or the Critical Scientific Input of Continuous Quality Improvement. Iowa Health Homecare InTrust.
- 2005 Genesis Facilitator Training. Genesis Medical Center, Davenport, Iowa.
- 2006 Strategies for Workforce Development, Expanding Our Vision-Transforming Vital Public Health Systems. Omaha, Nebraska.
- 2008 Overview of Quality Improvement as Applied in Public Health Practice. Institute for Public Health Practice Fall Colloquium, Iowa City, Iowa.
- 2008 Quality Improvement Training. Greene County Medical Center, Jefferson, Iowa.
- 2010 Getting Started: Steps to Selecting Your Next QI Adventure. Webinar for Iowa Department of Public Health.
- 2010 Root Cause Analysis. Webinar for Iowa Department of Public Health.
- 2010 Visualizing Your Process: Flowcharting 101. Webinar for Iowa Department of Public Health.
- 2011 Identifying and Prioritizing Solutions. Webinar for Iowa Department of Public Health.
- 2012 Surveys and Focus Groups. Genesis Health System Research Fellowship Program, Davenport, Iowa.
- Nov 2015 Quality Improvement Tools. Buchanan County Health Center, Independence, Iowa.

Seminars

- 2005 Center for Health Policy and Research. University of Iowa.

2006	Matching Documented Training Needs with Practice Capacity: Lessons Learned from Project Public Health Ready. Center for Health Policy and Research.
2008	Qualitative Methods: Conducting Focus Groups. Center for Health Policy and Research.
2008	Redesigning for Quality in Public Health Practice. University of Iowa.
2014	Competency-Based Workforce Development. HMP Center for Health Policy and Research.

## Service

### Professional Service

#### Professional Organizations

1998 - 2010 Iowa Association for Healthcare Quality, Liaison- Board Member

#### Journal Reviews/Referee Manuscripts

2013 - Present Journal of Public Health Management and Practice, Reviewer

2014 - Present Frontiers in Public Health, Reviewer

#### National/International Committees

2004 - 2005 Preparedness Education/Evaluation Exemplar Group, Member

2005 - 2006 CPHP Simulator-Based Training Collaboration Group, Member

2008 - 2012 Council on Linkages Pipeline Workgroup, Member

2013 Public Health Training Center Revisioning, Region VII Representative

2004 - 2018 ASPH Data Committee, CPH Representative

2004 - 2018 ASPH Education Committee, CPH Representative

2013 - 2018 Interprofessional Education Workgroup, Association of Schools and Programs of Public Health, Member

2008 - Present HRSA Public Health Training Center Leadership Council, Member

#### State/Local Committees

2008 - 2009 Redesigning Public Health Metrics Implementation Committee and Project Workgroup, Iowa Department of Public Health, Member

2014 IPHA APHA PHAB Grant Advisory Committee, Iowa Public Health Association, Member

2009 - 2016 Public Health Evaluation Committee, Iowa Department of Public Health, Member

2014 - 2017 Gaining Ground Advisory Committee, Gaining Ground Coalition, Member

2016 - 2018 Public Health Advisory Council, Iowa Department of Public Health, Member

### Professionally Relevant Community Involvement

2007 - 2008 Extended Learning Program Curriculum Review Committee, Iowa City Community School District, Member

### Other

2012 - 2016 CEPH, Accreditation Site Visitor  
2016 - 2017 Pedagogy in Health Promotion, Associate Editor, Special Supplement  
2002 - Present ASPH/CDC Public Health Fellowship Program, Association of Schools of Public Health, Reviewer  
2016 - Present CEPH, Accreditation Site Visit Chair

### **University, College, Department Service**

#### University

1997 - 1998 Institute for Quality Healthcare, Interim Director  
1999 - 2002 Continuing Education Committee, College of Public Health, University of Iowa, Member  
2004 - 2005 Health Sciences Learning Community Advisory Committee, University of Iowa, Member  
2000 - 2006 Health Management and Policy PhD Curriculum Task Force, College of Public Health, University of Iowa, Member  
2004 - 2009 Distance Education and Continuing Education Committee, College of Public Health, University of Iowa, Member  
2004 - 2009 Health Informatics Steering Committee, University of Iowa, Member  
2009 Associate Dean for Academic Affairs Search Committee, College of Nursing, University of Iowa, Member  
2004 - 2010 Distance Education Advisory Committee, University of Iowa, Member  
2006 - 2010 ICON Advisory Committee, University of Iowa, Member  
2010 Decanal Review Committee, Chet Rzonca, Dean of the Division of Continuing Education, University of Iowa, Member  
1998 - 2011 Institute for Quality Healthcare, Director  
2011 Associate Dean for Research/Associate Dean for Faculty Search Committee, College of Public Health, University of Iowa, Chair  
2004 - 2012 MPH Steering Committee, College of Public Health, University of Iowa, Member  
2007 - 2012 Health Management and Policy MPH Task Force, College of Public Health, University of Iowa, Member  
2007 - 2013 Iowa Area Health Education Center Advisory Committee, Member  
May 31, 2013 - Jun 27, 2013 Center on Aging Review Committee, Carver College of Medicine, Member  
Apr - Oct 2013 Clinical Track Faculty Review Committee, UI College of Education, Member  
2004 - 2014 Hardin Library for the Health Sciences Advisory Committee, University of Iowa, Member

May 2013 - Feb 2014	Course Evaluation Committee, UI, Member
Apr - Jun 2014	UI Libraries Review Committee, UI, Member
May 2014 - Jan 2015	Health Management and Organization Faculty Search Committee, UI CPH HMP, Member
Jul 1, 2012 - Dec 1, 2015	Interprofessional Education Steering Committee, UI Health Sciences, Chair
2004 - 2018	Associate Deans and Directors Committee, University of Iowa, Member
2004 - 2018	CPH Administrative Committee, College of Public Health, University of Iowa, Member
2004 - 2018	CPH Curriculum Committee, College of Public Health, University of Iowa, Member
2004 - 2018	CPH Executive Committee, College of Public Health, University of Iowa, Member
2008 - 2018	CPH Diversity and Inclusion Committee, College of Public Health, University of Iowa, Chair
2009 - 2018	UI Collegiate Diversity Group, UI, CPH Representative
2010 - 2018	MHA Quality Improvement Committee, Department of Health Management & Policy, College of Public Health, University of Iowa, Member
2014 - 2018	CPH Alumni Relations Council, College of Public Health, University of Iowa, Member
2014 - 2018	EMHA Quality Improvement Committee, UI CPH HMP, Member
2014 - 2018	Health Sciences Diversity Committee, UI Health Sciences, Member
Dec 2017 - May 2018	Decanal Review Committee, John Culshaw University Librarian, Chair
Dec 2015 - Jun 2018	Interprofessional Education Steering Committee, UI Health Sciences, Member
Aug 2013 - Jan 2019	Interprofessional Skills and Team Based Healthcare, UI, Facilitator
2015 - Present	Unizin Sounding Board Committee, Member
Jun 2018 - Present	Associate Deans and Directors, Chair
Jun 2018 - Present	Associate Deans and Directors Undergraduate Subcommittee, Chair
Jun 2018 - Present	Council of Deans, Member
Jun 2018 - Present	First Generation Task Force, Member
Jun 2018 - Present	ICRU Steering Committee, Member
Jun 2018 - Present	Minors on Campus, Member
Jun 2018 - Present	Student Success Team, Member
Sep 2018 - Present	UI Student Complaints Committee, Chair
Aug 2019 - Present	Learning Spaces Executive Committee, Member

College

2012 - 2018	MPH Board of Advisors, Iowa City, Iowa, Board of Advisors
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